Staff Report

for the Regular Meeting of the Board of Directors of November 9, 2016

TO: Board of Directors

FROM: Remleh Scherzinger, General Manager

Marvin Davis, Finance Manager

DATE: November 1, 2016

SUBJECT: 2017 Budget and Financial Forecast

_____ FINANCE

RECOMMENDATION:

Adopt the District's 2017 Budget, as recommended by the Administrative Practices Committee, and review cash forecast.

BACKGROUND:

2017 Budget:

The Executive Summary page for this year's budget provides an overview of strategic challenges facing the District. Similar to other water providers, the District faces State water resource constraints, financial and operating efficiency issues. Sound reserve policies, necessary rate increases, human resource management and practical spending have all contributed to the District's strong cash reserves.

The new budget format presents a uniform Chart of Accounts (COA) and serves to present a clear revenue, expenditure and cash flow projection for the 2017 fiscal year. The overall spending plan is funded by current operating and non-operating revenues from all business lines with a modest contribution from reserves. Based on the adopted rate increase, the overall proposed plan will require a \$4.6M reduction in reserves.

The Budget Development page outlines key assumptions used to establish the District's revenue, expenditure, reserve and ending cash levels. The plan presents a cash flow projection rather than a full accrual estimate. The Administrative Practices Committee, department heads, and General Manager performed a line

item review of the plan. The Water Division will receive portfolio investment earnings for administrative support to Electric and Recreation Divisions. Increases in appropriations funded by grant revenues are exempt from APC and board approvals.

In addition, the 2016 Financial Efficiency report demonstrates to the board staff's commitment to seek out revenue generators while controlling spending.

2017 Five-Year Cash Forecast:

Staff developed a long-term cash forecasting model that considers the below assumptions to assist the District with prudent financial management while monitoring reserves. The model charts historical and projected figures as well as displays the information in a tabular format. The programming within the model allows sensitivity analysis among the variables and easily prints out different scenarios. The development sheet within the model provides additional details to users seeking to generate forecasting scenarios. The model provides overall cash levels as well as specific water rate revenue requirements.

- Revenue Requirement = Long-term Water Operating Expense assumptions (COLA, Average Merits, Medical, PERS, Unfunded Pension Payments, OPEB, O&M inflation, Capital Projects, Reserve Building)
- Water Sales Growth Assumptions: Rate Increase, Fixed Base Percentage, Commodity Usage (Demonstrates revenue sensitivity to fixed base and usage/drought assumptions)
- Water Other Revenue
- Property Tax
- Hydro and Recreation Growth
- Bond Proceed draw down

Given the current assumptions, which staff believes to be realistic, operating cash reserves will range from 3.46 to 4.16 months of coverage (See specific Division breakdown) highly dependent on designated cash, while complying with debt service coverage.

12 Month Rolling Cash Forecast:

Staff developed a rolling cash forecast, a significant tool to assist with the overall function of cash management. The tool integrates the current cash position, 2016 end of year forecast, and 2017 spending plan excluding transfers and Union Bank interest earnings.

As with any cash forecast, the model considers the timing of receipts and disbursements affecting short-term cash. The Local Agency Investment Fund (LAIF) is cash as balances are available within 48 hours. The model demonstrates

sufficient liquidity over the forecasted period anticipating a \$4.5M long-term investment in October 2016.

BUDGETARY IMPACT:

To be discussed.

/RS, MD

Attachments:

- A Operating & Non-Operating Budget
- B 2017 5-Year Cash Forecast
- C Rolling Cash Forecast

1036 West Main Street, Grass Valley, California Fiscal Year 2017

Operating & Non Operating Budget



Proudly serving Nevada, Placer and Yuba Counties for over 90 Years.

Fiscal Year 2017

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To: Distinguished Members of the Nevada Irrigation District Board

From: Remleh Scherzinger, P.E., MBA General Manager

In accordance with California Government Code Sections 53900 - 53901, California Water Code Division 11 Section 20500 – 29978 and District practice, I am pleased to submit the proposed, balanced budget for the Fiscal Year of January 1, 2017 – December 31, 2017 for your approval. With our focus on efficiency and sustainability, the District continues to develop the Recreation and Hydroelectric business lines, whose stability will continue to improve in the coming years. Overall, we are committed to implementing the necessary improvements to our financial and operational processes, while remaining responsive to our rate payers. These actions further demonstrate our ongoing loyalty to improving the services provided to this community.

Water sales were flat from 2014 to 2015 as a result of the state conservation mandate of 36% relative to 2013. The water rate adjustment implemented this year did soften the revenue loss as consumption was held at the 2014 level. While it appears neither the current climate nor political environment appear to stabilize, we approach the 2017 budget very cautiously. Staff continues to investigate funding offsets and other potential revenue sources ranging from internal efficiencies and new revenue lines to grant funding from federal and state agencies, all for the benefit of all our rate payers and community.

The proposed FY 2017 budget anticipates a decrease in the District's Net Assets being driven by ongoing rebalancing efforts in the water fund due to the current drought. The overall proposed budget is funded by current operating and non-operating revenue from all three business lines, with a modest contribution from reserves. This spending plan is consistent with the 2013 financial plan and commitments of the Board. The development of the plan is discussed on the budget objectives and assumptions page of this document.

This new budget format, including detailed cash forecast and accounting structure supports restructuring of the District's internal controls over the next year. This will yield a greater degree of clarity with regard to the District's current cash position and further our ability to operate a lean and flexible organization.

Contributing Staff: Department Managers, Analysts, Customer Service

Fiscal Year 2017 Operating & Non Operating Budget

Budget Development (Objectives & Assumptions)

The District's accounting records are maintained using the accrual basis of accounting. The revenues of the District are recognized when earned and the expenses are recognized when incurred. The budget details in this document are used as a management tool for forecasting and monitoring revenues and expenses. The District's accounting system records the actual transactions associated with these forecasts. The budget is developed as closely as possible to a cash flow projection rather than a full accrual estimate, thus excluding depreciation, amortization, and certain unrealized gains & losses.

The objectives of the budget are to meet current customer service demands and adhere to all state and federal laws. The following assumptions where considered in the development of the budget, which uses a conservative yet realistic approach.

Operating Revenue:

- Water Sales and Seasonal Ag 6% over 2016 forecast, rate study in January 2014. Transfer In \$3M loan from Hydro and \$350K from CFD and AD.
- Hydroelectric Power Contracts are projected at 85% of expected levels.
- Recreation revenues are 20% over forecast, excluding \$200K transfer in. The increase is necessary to build operating reserves.

Capital Revenue:

- Property Taxes are set to 3% over 2016 forecast.
- 2017 Bond Proceeds draw down estimated at \$9M.
- Capacity Fees consistent with forecast and Grant activity averages 2015 and 2016 forecast.

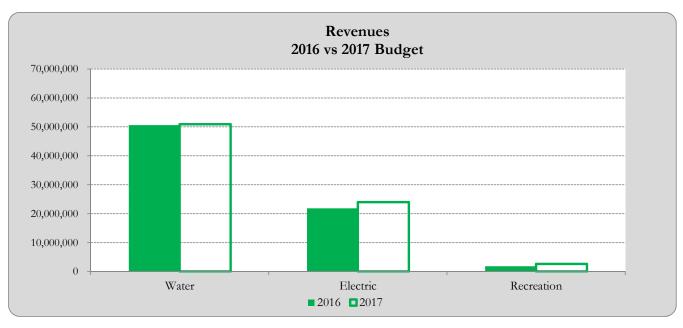
Operating & Maintenance Expenditure:

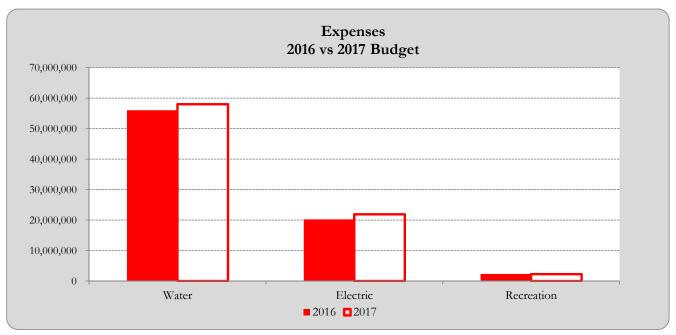
- Labor: 9 FTEs over 2016 budget, 3% COLA at Jan 2017, 5% for normal step increases, PERS Retirement rate at 29.97%.
- O&M: Water \$3.2M over forecast and \$2.1M over prior budget. Hydro loan repayment of \$3M. Overall, excluding Transfer Outs District is up 2.96% from prior budget.

Capital Expenditure:

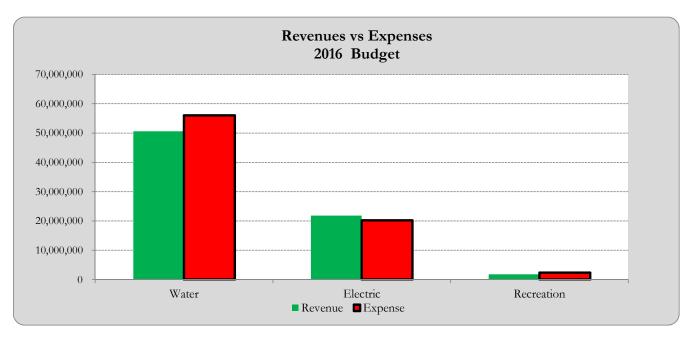
- Water drawing down \$9M from Bond Proceeds.
- Hydro up \$1.2M from prior budget.
- Debt service up \$1.5M for 2016A Series. 1st full obligation payment.

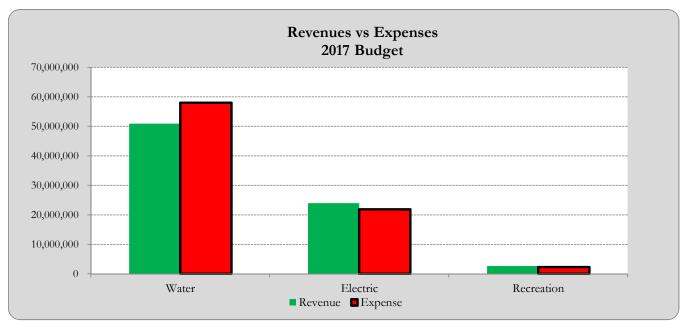
Fiscal Year 2017



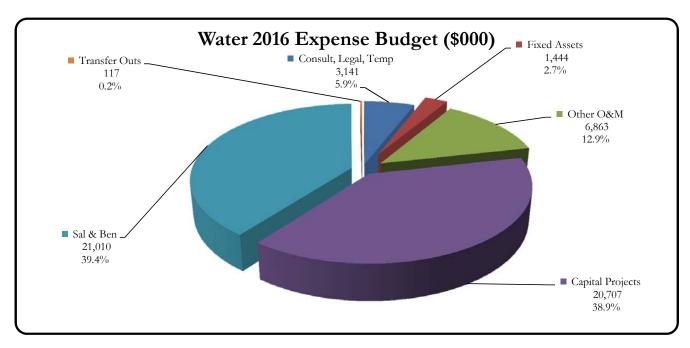


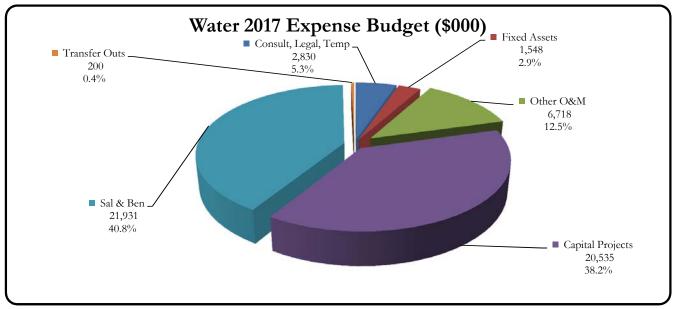
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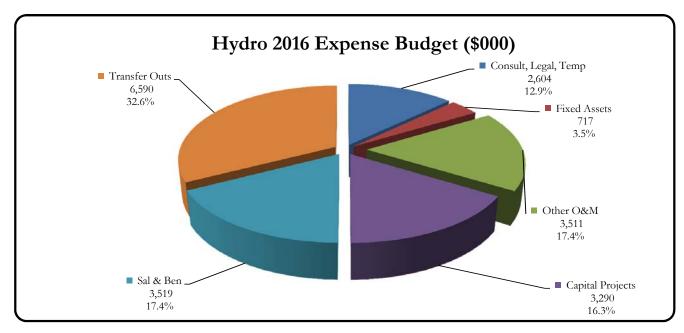


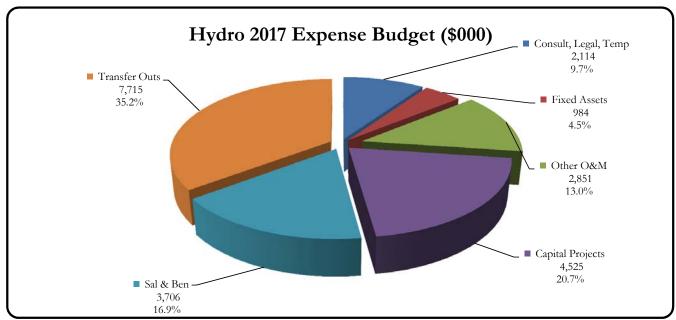
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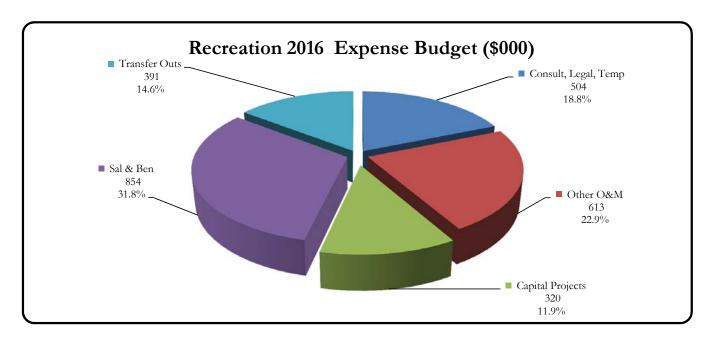


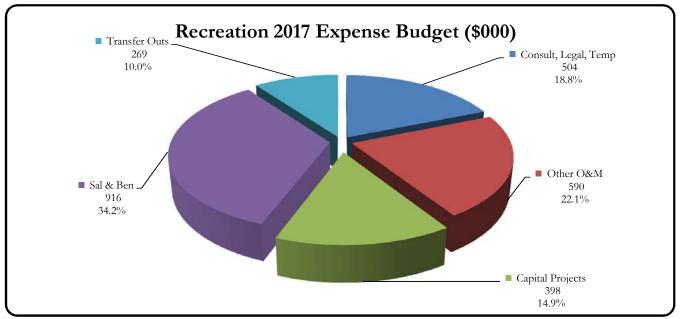
Fiscal Year 2017





Fiscal Year 2017





Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating Budge	ets:					
Revenues	Water Division	19,797,355	27,086,474	27,122,373	27,694,733	28,458,889
,	Electric Division	21,609,031	21,200,110	21,464,305	18,521,267	19,426,142
	Recreation Division	1,833,275	1,764,931	2,139,694	1,803,614	2,634,210
Revenues Total	recreation Bivision	43,239,661	50,051,514	50,726,372	48,019,614	50,519,241
Revenues Total		+3,237,001	30,031,314	30,720,372	70,017,017	30,317,241
Expenses	Water Division	29,809,503	34,655,788	34,251,162	35,318,520	37,466,297
	Electric Division	6,554,155	15,832,944	15,287,653	16,940,199	17,368,664
	Recreation Division	1,843,305	1,931,673	1,908,845	2,362,172	2,278,516
Expenses Total		38,206,963	52,420,405	51,447,660	54,620,891	57,113,477
		One	erating Income	(721,288)		(6,594,236)
Non Operating I	Rudost	Орс	rating medine	(721,200)		(0,374,230)
Non Operating 1	<u>buuget.</u>					
Revenues	Water Division	12,040,565	12,606,337	15,971,735	22,900,644	22,460,675
	Electric Division	967,977	3,518,742	2,937,109	3,290,000	4,525,000
	Recreation Division	9,631	-	-	320,000	397,500
Revenues Total		13,018,173	16,125,079	18,908,844	26,510,644	27,383,175
Expenses	Water Division	9,059,092	8,325,874	17,032,109	20,707,000	20,535,000
	Electric Division	967,977	3,518,742	2,937,109	3,290,000	4,525,000
	Recreation Division	9,631	-	-	320,000	397,500
Expenses Total		10,036,700	11,844,616	19,969,218	24,317,000	25,457,500
		Non Ope	erating Income	(1,060,374)		1,925,675
* See Cash Schedule for Reserve Impact		District Net Income*		(1,781,662)		(4,668,561)

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
<u>Revenues</u>						
Operating	Water Sales	18,616,725	19,332,173	22,106,667	23,680,466	23,434,51
1 0	Other Water Revenue	1,180,630	1,719,102	1,409,081	1,014,267	1,409,08
	Electric Power	21,609,031	21,200,110	21,464,305	18,521,267	19,426,14
	Recreation Fees	1,833,275	1,764,931	2,139,694	1,803,614	2,634,21
	Transfer Ins	-	6,035,199	3,606,625	3,000,000	3,615,29
Operating Total		43,239,661	50,051,514	50,726,372	48,019,614	50,519,24
Non Operating	Property Taxes	10,159,138	10,701,170	10,701,172	10,914,244	11,021,96
	Bond Proceeds	-	-	3,059,980	8,850,000	8,948,89
	Capacity Fees	854,499	414,305	784,463	780,000	831,53
	Grants	412,467	937,659	467,830	2,165,400	700,00
	Interest Income	541,023	452,139	758,541	117,000	758,54
	Rents & Leases	73,438	101,064	199,749	74,000	199,74
	Transfer Ins	977,608	3,518,742	2,937,109	3,610,000	4,922,50
Non Operating Tot	tal	13,018,173	16,125,079	18,908,844	26,510,644	27,383,17
<u>Expenses</u>		•				
Operating	Sal & Ben	20,680,122	23,057,620	25,249,913	25,382,691	26,552,86
	Consult, Legal, Temp	4,898,880	3,980,925	5,755,328	6,248,980	5,447,45
	Other O&M	6,717,019	8,634,680	9,408,825	10,987,296	10,159,14
	Debt Service	3,771,223	5,591,614	2,743,589	2,743,589	4,238,89
	Fixed Assets	1,162,111	1,601,625	2,051,861	2,160,300	2,531,33
	Transfer Outs	977,608	9,553,941	6,238,144	7,098,035	8,183,80
Operating Total		38,206,963	52,420,405	51,447,660	54,620,891	57,113,47
Non Operating	Capital Projects	10,036,700	11,844,616	19,969,218	24,317,000	25,457,50
Non Operating To	tal	10,036,700	11,844,616	19,969,218	24,317,000	25,457,50

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Opera	ting Budgets:					
		I				
Operating	Revenues	19,797,355	27,086,474	27,122,373	27,694,733	28,458,889
	Expenses	29,809,503	34,655,788	34,251,162	35,318,520	37,466,297
		Оре	rating Income	(7,128,788)		(9,007,408)
Non Operating	Revenues	12,040,565	12,606,337	15,971,735	22,900,644	22,460,675
	Expenses	9,059,092	8,325,874	17,032,109	20,707,000	20,535,000
		Non Ope	erating Income	(1,060,374)		1,925,675
* See Cash Schedule for Reserve Imp	act		Net Income*	(8,189,163)		(7,081,733)

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non O	perating Budgets:					
Revenues						
Operating	Treated Water	12,561,236	13,054,747	15,303,893	14,566,540	16,222,127
	Seasonal Ag	4,776,004	5,034,995	5,560,081	5,366,320	5,895,136
	Raw Water Annual	418,065	376,559	372,797	435,377	395,164
	Supplemental Contract	332,892	346,435	346,436	2,808,933	367,222
	GV Broadview Trt	35,885	37,714	45,000	33,860	47,700
	GV/Alta Raw Water	273,506	257,628	273,969	291,238	290,407
	In-Tank Water	127,567	143,878	120,940	93,625	128,196
	Nevada City/Lake V Raw	91,570	80,217	83,552	84,573	88,565
	Fees, Energy Pumping	372,323	397,077	468,114	278,026	468,114
	New Connect/Install	172,943	189,624	201,224	144,659	201,224
	Other Revenue	217,276	131,308	147,607	210,996	147,607
	Reimbursable Costs	219,057	873,775	457,573	208,320	457,573
	Standby	199,031	127,318	134,564	172,266	134,564
	Transfer In	-	6,035,199	3,606,625	3,000,000	3,615,290
Operating Total		19,797,355	27,086,474	27,122,373	27,694,733	28,458,889
Nan Onesatina	Day and The co	10.157.010	10.606.922	10.606.922	10 512 404	11.017.624
Non Operating	Property Taxes	10,157,810	10,696,832	10,696,833	10,513,404	11,017,624
	Bond Proceeds	1 220	4.220	3,059,980	8,850,000	8,948,892
	Assessment/CFD	1,328	4,338	4,338	400,840	4,338
	Capacity Fees	854,499	414,305	784,463	780,000	831,531
	Grants	412,467	937,659	467,830	2,165,400	700,000
	Interest Income	541,023	452,139	758,541	117,000	758,541
	Rents & Leases	73,438	101,064	199,749	74,000	199,749
Non Operating Total	ıl	12,040,565	12,606,337	15,971,735	22,900,644	22,460,675

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Nor	Operating Budgets:					
Expenses	10113 Directors	167,955	154,721	191,788	220,945	197,743
	10114 Admin	6,858,490	8,474,806	5,971,906	6,284,739	7,859,893
	10115 Management	1,849,236	1,989,461	2,338,495	2,250,090	1,973,397
	10116 Watershed	-	-	82,156	139,022	411,360
	10117 Human Resources	-	-	129,066	222,041	380,252
	10118 Information Tech	527,624	472,689	718,356	752,236	1,073,585
	10131 Cashiering	108,018	165,319	150,579	179,506	180,467
	10133 Customer Service	563,724	657,025	680,725	661,623	727,980
	10135 Accounting	800,784	958,192	964,756	1,034,795	1,061,724
	10151 Engineering	12,052,249	11,367,799	20,413,099	23,529,756	22,365,097
	10171 Water Operations	6,823,354	7,165,999	8,490,479	9,218,575	9,549,906
	10191 Maintenance	6,602,978	8,744,611	9,061,111	8,761,049	9,941,723
	10193 Purchasing	1,498,313	1,768,949	1,598,546	1,672,727	1,063,050
	10195 Shop Operations	1,015,870	1,062,091	492,209	1,098,416	1,215,120
Expenses Total		38,868,595	42,981,662	51,283,271	56,025,520	58,001,297

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Oper	rating Budgets:					
10113 Directors	51101 Salary	74,400	65,699	74,400	74,257	74,257
	51307 Deferred Compensation	594	643	593	600	600
	51308 EAP	165	146	130	130	130
	51310 Medicare	1,079	1,044	1,145	1,077	1,077
	51312 Health Insurance	57,659	70,498	70,215	95,528	96,976
	51313 Life Insurance	300	247	646	608	608
	51314 Dental	4,461	3,741	3,379	7,434	7,434
	51315 Vision	1,016	859	802	910	910
	51317 Workers Comp	161	145	316	297	297
	51319 FICA	4,613	4,467	4,611	4,604	4,604
	52603 Consulting/Contractor Fees	18,058	-	50	-	-
	52608 Fed/State/Co Fees	-	-	25,000	25,000	-
	52710 Office Supplies	-	47	-	-	350
	52711 Education, Training, Meals	5,449	7,185	10,500	10,500	10,500
10113 Directors Total		167,955	154,721	191,788	220,945	197,743
10114 Admin	51101 Salary	303,852	157,471	-	-	-
	51313 Life Insurance	17,538	16,170	22,323	21,000	21,000
	51321 Health Benefits Retirees	1,127,872	892,688	908,966	1,200,000	1,200,000
	51324 OPEB Net ARC	1,000,000	1,013,000	1,050,000	1,050,000	646,000
	52503 Equipment Maintenance	24,256	40,312	41,419	48,800	56,000
	52504 Materials	-	-	75,000	7,500	15,000
	52505 Safety	-	177	7	-	10,300
	52603 Consulting/Contractor Fees	33,653	20,802	104,150	104,150	116,000
	52604 Legal Fees	227,892	222,636	250,000	250,000	250,000
	52608 Fed/State/Co Fees	117	241,529	52,000	52,000	52,000
	52703 Debt Service	3,721,223	5,541,614	2,743,589	2,743,589	4,238,893
	52704 Insurance	205,627	197,742	294,700	294,700	240,000
	52706 Dues & Publications	-	-	6,089	-	56,700
	52709 Advertising/Legal Notices	8,104	8,453	2,979	3,000	3,000
	6 6					
	52710 Office Supplies	51,350	45,640	50,000	50,000	31,000

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Ope	erating Budgets:					
10114 Admin	52713 Utilities	80,258	76,572	88,625	83,000	87,000
	52904 Equipment Purchases			21,871		
	54000 Transfer Out	-	-	-	117,000	200,000
	52915 Projects: Non-Programmatic	56,748	_	260,000	260,000	630,000
10114 Admin Total		6,858,490	8,474,806	5,971,906	6,284,739	7,859,893
10115 Management	51101 Salary	672,534	864,626	839,510	714,282	763,365
Ö	51105 Overtime	6,157	-	288	1,000	1,000
	51308 EAP	311	321	235	235	234
	51310 Medicare	10,649	12,261	11,009	10,357	11,069
	51311 Pension	168,276	238,941	211,893	199,335	228,803
	51312 Health Insurance	140,695	151,249	128,119	171,950	174,550
	51313 Life Insurance	3,858	6,914	6,214	5,846	6,218
	51314 Dental	10,336	12,148	10,094	13,381	13,38
	51315 Vision	1,922	2,094	1,858	1,637	1,63
	51316 LT Disability	1,725	1,939	1,642	3,214	3,419
	51317 Workers Comp	8,367	11,570	11,367	10,693	11,15.
	51318 Unemployment	9,559	31,361	35,000	20,000	20,000
	51319 FICA	1,188	-	-	1,200	1,200
	52503 Equipment Maintenance	15,367	100,922	13,000	13,000	
	52504 Materials		18,828	-	-	
	52505 Safety	91	9,922	14,260	14,260	360
	52603 Consulting/Contractor Fees	465,919	428,309	912,000	912,000	617,500
	52604 Legal Fees		7,776	-	-	
	52608 Fed/State/Co Fees		1,018	-	-	
	52609 Temporary Labor	5,877	196	16,126	40,000	20,000
	52704 Insurance		1,200	-	-	
	52706 Dues & Publications	49,723	50,218	52,200	52,200	
	52709 Advertising/Legal Notices	12,308	3,835	4,000	4,000	
	52710 Office Supplies	7,254	12,774	11,191	8,000	10,500
	52711 Education, Training, Meals	33,308	19,977	47,000	47,000	56,000
	52713 Utilities	617	1,062	1,000	1,000	3,000

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Ope	erating Budgets:					
10115 Management	52902 Vehicle Purchases		-	-	-	30,000
	52904 Equipment Purchases	323	-	10,488	5,500	-
	52915 Projects: Non-Programmatic	222,872	-	-	-	-
10115 Management To	otal	1,849,236	1,989,461	2,338,495	2,250,090	1,973,397
10116 Watershed	51101 Salary	-	-	38,400	85,280	87,574
	51308 EAP	-	-	27	27	27
	51310 Medicare	-	-	1,315	1,237	1,270
	51311 Pension	-	-	25,298	23,799	26,248
	51312 Health Insurance	-	-	8,020	19,106	19,395
	51313 Life Insurance	-	-	742	698	713
	51314 Dental	-	-	620	1,487	1,487
	51315 Vision	-	-	76	182	182
	51316 LT Disability	-	-	160	384	392
	51317 Workers Comp	-	-	7,252	6,822	6,972
	52504 Materials	-	-	-	-	10,000
	52506 Small Tools	-	-	-	-	500
	52603 Consulting/Contractor Fees	-	-	-	-	245,000
	52609 Temporary Labor	-	-		-	10,000
	52710 Office Supplies			246		
	52711 Education, Training, Meals	-	-	-	-	1,600
10116 Watershed Total		-	-	82,156	139,022	411,360
10117 Human Resource	ees 51101 Salary	-	-	65,354	137,400	156,027
	51308 EAP	-	-	52	52	52
	51310 Medicare	-	-	2,117	1,992	2,262
	51311 Pension	-	-	40,760	38,344	46,766
	51312 Health Insurance	-	-	16,732	38,211	38,790
	51313 Life Insurance	-	-	1,195	1,124	1,271
	51314 Dental	-	-	1,239	2,974	2,974
	51315 Vision	-	-	152	364	364
	51316 LT Disability	-	-	273	618	699

Fiscal Year 2017

2016 Fcst	Act 2015 Act	2016 Bud	2017 Bud
1,023		962	1,087
-		-	1,000
-		-	77,500
-		-	35,000
-		-	10,000
-		-	4,000
170		-	1,500
_		-	960
129,066		222,041	380,252
227,976	0.290 225.927	239,298	262.060
1,500	9,389 225,837 2,800 -	3,000	262,069 3,000
78	66 93	78	78
3,689			
	2,185 3,332 5,691 62,304	3,470	3,800 78,550
70,988		66,781	· · · · · · · · · · · · · · · · · · ·
32,721	1,557 34,106 871 1,901	57,317	58,185
2,081		1,958	2,134
2,709 562	1,409 2,093 406 530	4,460 546	4,460 546
545	416 550		
		1,077	1,174
1,781	821 1,208	1,675	1,826
164,176	4,656 88,875	164,176	146,513
1,151	2.050	- F 000	F 000
5,000	- 2,950 5 027	5,000	5,000
1,000	5,037 1,048	1,000	30,000
1,000	705 462	1,000	1,000
121,800	3,442 43,864	121,800	111,800
6,500	2,175 1,246	6,500	6,500
12,100	7,530 2,290	12,100	11,950
40,000	7,251 -	40,000	45,000
21,000	1,217 -	21,000	300,000 1,073,585
	7,624 472,689	718,356	

Fiscal Year **2017**

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Opera	ating Budgets:					
10131 Cashiering	51101 Salary	44,819	90.625	82,135	89,857	94,606
10151 Casmering	51101 Salary 51105 Overtime	44,619	80,625	500	500	500
		36				
	51308 EAP		53	52	52	52
	51310 Medicare	681	1,212	1,385	1,303	1,372
	51311 Pension	12,003	22,213	26,657	25,077	28,356
	51312 Health Insurance	18,067	31,911	33,816	38,211	38,790
	51313 Life Insurance	334	584	781	735	770
	51314 Dental	1,643	2,602	2,949	2,974	2,974
	51315 Vision	203	312	374	364	364
	51316 LT Disability	156	244	262	404	424
	51317 Workers Comp	257	436	669	629	659
	52503 Equipment Maintenance	-	4,739	-	5,000	7,000
	52609 Temporary Labor	27,583	20,388	-	6,000	1,000
	52710 Office Supplies	2,236	-	1,000	3,000	3,000
	52711 Education, Training, Meals	-	-	-	400	600
	52904 Equipment Purchases	-	-	-	5,000	-
10131 Cashiering Total		108,018	165,319	150,579	179,506	180,467
<u> </u>			,			,
10133 Customer Service	51101 Salary	279,203	281,772	342,298	308,601	321,552
	51105 Overtime	368	205	500	2,000	2,000
	51106 Double Time	877	-	250	1,000	1,000
	51308 EAP	204	174	156	156	156
	51310 Medicare	4,498	4,289	4,757	4,475	4,663
	51311 Pension	71,416	80,939	91,547	86,121	96,379
	51312 Health Insurance	99,736	95,125	87,120	114,633	116,371
	51313 Life Insurance	2,143	2,647	2,685	2,526	2,619
	51314 Dental	8,161	6,799	4,428	8,921	8,921
	51315 Vision	1,265	1,078	619	1,092	1,092
	51316 LT Disability	995	774	559	1,389	1,440
	51317 Workers Comp	1,787	1,603	2,454	2,309	2,387
	52503 Equipment Maintenance	6,238	19,782	14,952	- ,500	25,000
	32303 Equipment Manitenance	0,230	17,702	17,734		23,000

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Op	erating Budgets:					
	52504 Materials	155	1,631	1,200	1,200	1,200
	52505 Safety	243	65	500	500	500
	52506 Small Tools	130	1,572	1,000	1,000	1,000
	52603 Consulting/Contractor Fees	-	-	14,000	14,000	-
	52609 Temporary Labor	6,372	-	-	-	10,000
	52710 Office Supplies	79,371	129,421	100,000	100,000	120,000
	52711 Education, Training, Meals	75	-	1,200	1,200	1,200
	52713 Utilities	487	363	500	500	500
	52902 Vehicle Purchases	-	28,786	-	-	-
	52904 Equipment Purchases	-	-	10,000	10,000	10,000
10133 Customer Servi	ice Total	563,724	657,025	680,725	661,623	727,980
	54404 0 1	110.501	150 151	405.050	544405	504 040
10135 Accounting	51101 Salary	440,581	478,454	487,253	514,137	531,848
	51105 Overtime	5,783	-	5,000	5,000	5,000
	51308 EAP	223	199	182	182	182
	51310 Medicare	7,027	7,204	7,925	7,455	7,712
	51311 Pension	112,657	130,887	152,519	143,480	159,411
	51312 Health Insurance	113,323	106,109	95,410	133,739	116,371
	51313 Life Insurance	2,579	3,530	4,473	4,208	4,332
	51314 Dental	6,328	6,209	6,214	10,408	10,408
	51315 Vision	1,266	1,117	1,257	1,273	1,273
	51316 LT Disability	1,201	1,084	1,197	2,314	2,382
	51317 Workers Comp	2,646	2,612	3,826	3,599	3,705
	52503 Equipment Maintenance	-	-	1,500	1,500	1,500
	52504 Materials	-	252	-		
	52603 Consulting/Contractor Fees	74,559	157,014	81,500	137,000	118,000
	52609 Temporary Labor	26,302	56,239	90,400	30,000	52,000
	52706 Dues & Publications	390	688	700	700	700
	52710 Office Supplies	4,860	4,962	4,000	4,000	4,000
	52711 Education, Training, Meals	750	1,554	1,000	8,000	15,500
	52713 Utilities	309	78	400	400	-
	52804 Bank Fees	-	-	20,000	27,400	27,400

Fiscal Year 2017

Operating & Non Ope	erating Budgets:	2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
10135 Accounting Tot	 	800,784	958,192	964,756	1,034,795	1,061,724
10155 Accounting 100	ai .	000,704	750,172	704,730	1,034,773	1,001,724
10151 Engineering	51101 Salary	1,406,929	1,593,631	1,920,648	1,676,263	1,923,261
	51105 Overtime	2,195	4,508	1,500	6,000	6,000
	51308 EAP	668	564	520	520	494
	51310 Medicare	19,930	24,246	25,837	24,306	24,811
	51311 Pension	360,763	450,177	497,266	467,795	512,868
	51312 Health Insurance	290,268	304,095	259,082	382,111	368,507
	51313 Life Insurance	8,391	13,991	14,583	13,719	13,930
	51314 Dental	21,863	21,340	9,490	29,736	28,249
	51315 Vision	3,719	3,517	1,678	3,638	3,450
	51316 LT Disability	3,678	3,210	1,598	7,543	7,663
	51317 Workers Comp	52,627	53,066	95,537	89,875	93,602
	52503 Equipment Maintenance	6,824	44,075	50,000	75,000	75,000
	52504 Materials	44,929	68,879	70,000	70,000	135,000
	52505 Safety	3,066	1,195	2,000	2,000	2,000
	52506 Small Tools	1,769	563	1,500	1,000	1,000
	52603 Consulting/Contractor Fees	962,415	177,995	607,750	607,750	445,250
	52608 Fed/State/Co Fees	-	-	-	-	500
	52609 Temporary Labor	51,968	13,131	-	120,000	
	52706 Dues & Publications	6,931	7,618	13,000	6,000	18,000
	52710 Office Supplies	12,984	17,689	10,000	12,000	12,000
	52711 Education, Training, Meals	8,834	4,810	16,000	13,000	18,000
	52713 Utilities	627	312	4,000	500	500
	52901 Land/Easement Purchase	7,203	24,206	-	-	40,000
	52902 Vehicle Purchases	50,133	53,826	60,000	60,000	90,000
	52904 Equipment Purchases	126,162	155,281	-	-	10,000
	52907 Projects: Pipeline Rplc Program	685,204	186,722	295,000	750,000	750,000
	52908 Projects: Pressure Reducing Value	33,063	-	14,000	80,000	160,000
	52909 Projects: Minor System Work	-	768	- -	330,000	600,000
	52910 Projects: Raw Water Repairs	53,641	325,285	507,000	1,395,000	900,000
	52911 Projects: Backbone Extension	89,858	1,780,228	1,866,000	1,000,000	1,000,000

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Opera	ting Budgets:	2017 1100	2013 1100	20101630	2010 Dud	2017 Dud
operating to 1 ton opera	Suig Duugeto.					
10151 Engineering	52912 Projects: Community Investment	309	17,862	-	2,025,000	1,225,000
	52913 Projects: Extended CEQA	92,929	6,110	_	50,000	50,000
	52915 Projects: Non-Programmatic	7,642,369	6,008,899	14,069,109	14,231,000	13,850,000
10151 Engineering Total		12,052,249	11,367,799	20,413,099	23,529,756	22,365,097
10171 Water Operations	51101 Salary	2,605,939	2,943,156	3,515,847	3,052,045	3,173,921
	51105 Overtime	44,202	27,760	20,000	90,000	90,000
	51106 Double Time	119,697	73,247	20,000	113,700	113,700
	51144 Standby	107,478	133,870	132,602	140,000	140,000
	51308 EAP	1,477	1,273	1,172	1,172	1,172
	51310 Medicare	44,874	51,406	46,920	44,139	46,022
	51311 Pension	673,699	833,782	903,021	849,502	951,319
	51312 Health Insurance	682,742	725,597	614,803	859,750	872,780
	51313 Life Insurance	15,761	26,202	26,481	24,912	25,975
	51314 Dental	54,546	58,403	23,561	66,906	66,906
	51315 Vision	8,284	8,346	3,346	8,186	8,186
	51316 LT Disability	7,613	7,054	3,081	13,698	14,283
	51317 Workers Comp	154,854	161,924	219,685	206,665	212,412
	52501 Chemicals	234,444	198,980	244,816	280,000	290,000
	52503 Equipment Maintenance	59,459	170,715	291,500	291,500	404,000
	52504 Materials	254,196	273,765	170,129	134,100	346,800
	52505 Safety	10,466	7,028	5,000	25,000	17,000
	52506 Small Tools	12,708	9,810	12,500	27,500	31,000
	52507 Water Purchase	-	171,210	490,000	800,000	300,000
	52603 Consulting/Contractor Fees	47,943	42,016	149,319	259,500	246,000
	52604 Legal Fees	-	2,580	-		
	52608 Fed/State/Co Fees	161,497	97,878	240,500	240,500	282,700
	52609 Temporary Labor	167,710	89,546	75,429	150,000	150,000
	52706 Dues & Publications	6,340	4,783	9,000	9,000	9,000
	52710 Office Supplies	5,144	5,535	3,000	6,000	6,000
	52711 Education, Training, Meals	16,481	1,651	20,000	35,000	35,000
	52713 Utilities	889,254	769,681	829,468	910,500	936,000

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Opera	ting Budgets:					
0171 Water Operations	52902 Vehicle Purchases	135,685	168,511	206,800	206,800	151,230
	52904 Equipment Purchases	291,426	100,290	212,500	212,500	318,500
	52915 Projects: Non-Programmatic	9,435	-	-	160,000	310,000
10171 Water Operations	Total	6,823,354	7,165,999	8,490,479	9,218,575	9,549,906
10191 Maintenance	51101 Salary	2,811,727	3,231,899	4,008,036	3,468,834	3,745,317
	51105 Overtime	30,042	17,761	10,000	30,000	30,000
	51106 Double Time	6,549	9,828	5,000	15,000	15,000
	51308 EAP	1,862	1,858	1,612	1,612	1,690
	51310 Medicare	42,970	48,256	53,467	50,298	54,30
	51311 Pension	721,762	917,094	1,029,034	968,047	1,122,58
	51312 Health Insurance	853,285	963,300	1,184,545	1,184,545	1,260,68
	51313 Life Insurance	19,305	29,160	30,178	28,389	30,65
	51314 Dental	71,136	72,320	92,182	92,182	96,64
	51315 Vision	11,238	10,910	11,279	11,279	11,82
	51316 LT Disability	9,380	8,533	15,610	15,610	16,85
	51317 Workers Comp	202,756	211,242	298,812	281,103	303,06
	52501 Chemicals			2,500	-	
	52503 Equipment Maintenance	57,300	443,599	175,964	69,500	67,80
	52504 Materials	328,926	979,341	695,000	695,000	1,126,60
	52505 Safety	13,021	16,310	16,728	23,000	28,00
	52506 Small Tools	33,280	51,145	76,400	76,400	57,10
	52603 Consulting/Contractor Fees	543,035	441,135	197,849	214,000	117,00
	52604 Legal Fees		-	-	-	5,00
	52608 Fed/State/Co Fees	5,484	6,337	20,000	7,500	7,50
	52609 Temporary Labor	138,715	185,247	177,819	180,000	180,00
	52706 Dues & Publications	720	2,860	3,500	11,750	14,00
	52710 Office Supplies	3,546	10,528	4,000	4,000	16,50
	52711 Education, Training, Meals	9,481	37,744	33,000	33,000	30,00
	52713 Utilities	31,740	40,802	33,000	33,000	33,00
	52902 Vehicle Purchases	104,347	94,650	590,000	590,000	310,00
	52904 Equipment Purchases	379,924	912,752	295,596	272,000	500,60

Fiscal Year **2017**

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Ope	erating Budgets:					
10191 Maintenance	52915 Projects: Non-Programmatic	171,447	-	-	405,000	760,000
10191 Maintenance To		6,602,978	8,744,611	9,061,111	8,761,049	9,941,723
10193 Purchasing	51101 Salary	234,757	281,397	335,073	303,006	312,111
	51105 Overtime	594	1,123	-	1,000	1,000
	51308 EAP	151	150	130	130	130
	51310 Medicare	3,604	4,141	4,671	4,394	4,526
	51311 Pension	60,176	77,548	89,887	84,560	93,549
	51312 Health Insurance	68,379	73,600	82,430	95,528	96,976
	51313 Life Insurance	1,658	2,249	2,636	2,480	2,542
	51314 Dental	3,950	4,241	5,045	7,434	7,434
	51315 Vision	921	812	938	910	910
	51316 LT Disability	827	785	835	1,364	1,398
	51317 Workers Comp	1,356	1,498	2,255	2,121	2,174
	52501 Chemicals	225,789	248,688	220,000	220,000	-
	52503 Equipment Maintenance	10,786	15,074	5,000	12,000	73,000
	52504 Materials	736,350	801,943	740,000	740,000	60,000
	52505 Safety	85,910	76,336	52,000	52,000	52,000
	52506 Small Tools	16,910	14,455	13,000	17,000	200,000
	52507 Water Purchase	-	84,392	-	-	-
	52603 Consulting/Contractor Fees		2,535	32,047	83,000	55,000
	52609 Temporary Labor	14,868	15,597	5,000	10,000	10,000
	52706 Dues & Publications	260	390	600	600	600
	52710 Office Supplies	3,535	2,837	2,000	3,200	64,200
	52711 Education, Training, Meals	220	2,822	3,000	5,000	6,000
	52713 Utilities	915	4,520	2,000	2,000	2,000
	52902 Vehicle Purchases	26,397	29,913	<u> </u>		
	52904 Equipment Purchases	-	21,903	-	25,000	17,500
10193 Purchasing Total	al	1,498,313	1,768,949	1,598,546	1,672,727	1,063,050
10195 Shop Operation	s 51101 Salary	152,767	177,542	126,171	184,687	204,285
10175 Shop Operation	51101 Salary 51105 Overtime	581	1,332	1,500	1,500	1,500
	51105 Overdine	301	1,552	1,500	1,500	1,500

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Opera	ating Budgets:					
10195 Shop Operations	51308 EAP	94	86	78	78	78
	51310 Medicare	3,554	2,726	2,847	2,678	2,962
	51311 Pension	37,859	52,443	54,787	51,540	61,230
	51312 Health Insurance	41,990	53,292	42,132	57,317	58,185
	51313 Life Insurance	1,005	1,682	1,606	1,511	1,666
	51314 Dental	3,733	3,302	2,849	4,460	4,460
	51315 Vision	563	563	531	546	546
	51316 LT Disability	512	518	456	831	916
	51317 Workers Comp	9,856	10,967	13,742	12,928	14,252
	52501 Chemicals	-	-	-	550,000	550,000
	52503 Equipment Maintenance	709,350	695,241	155,000	155,000	175,000
	52504 Materials	4,782	6,565	10,000	10,000	57,000
	52505 Safety	707	1,002	1,000	1,240	1,240
	52506 Small Tools	1,678	1,485	11,000	4,5 00	3,000
	52609 Temporary Labor	-	16,175	27,009	18,000	25,000
	52710 Office Supplies	13	424	500	500	5,000
	52711 Education, Training, Meals	598	720	1,000	2,800	2,500
	52713 Utilities	20,100	24,519	23,000	21,300	21,300
	52904 Equipment Purchases	26,128	11,507	17,000	17,000	25,000
10195 Shop Operations	Total	1,015,870	1,062,091	492,209	1,098,416	1,215,120

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Ope	erating Budgets:					
Operating	Revenues	21,609,031	21,200,110	21,464,305	18,521,267	19,426,142
•	Expenses	6,554,155	15,832,944	15,287,653	16,940,199	17,368,664
		Ope	rating Income	6,176,652		2,057,478
Non Operating	Revenues	967,977	3,518,742	2,937,109	3,290,000	4,525,000
Tion operating	Expenses	967,977	3,518,742	2,937,109	3,290,000	4,525,000
		231,211	5,5 - 5,1	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0,,	.,,
		Non Ope	rating Income	-		-
* See Cash Schedule for Reserve Impact]	Net Income*	6,176,652		2,057,478
Revenues						
Operating	Chicago Park Powerhouse	10,156,075	9,688,910	9,914,203	8,713,415	8,500,098
	Dutch Flat Powerhouse	5,247,156	5,417,285	5,218,001	4,501,806	4,700,071
	Rollins Powerhouse	5,149,319	5,147,382	5,121,281	4,417,853	4,740,081
	Bowman Powerhouse	374,419	255,525	350,027	350,027	860,099
	Bowman Transmission Line	19,574	53,129	109,423	109,423	109,423
	Combie North Powerhouse	152,047	125,539	100,008	100,008	140,008
	Combie South Powerhouse	216,272	141,890	150,067	166,392	150,067
	Hydro Plants	2,851	160,183	351,255	1,255	1,255
	Scotts Flat Powerhouse	291,319	210,267	150,040	161,088	225,040
Operating Total		21,609,031	21,200,110	21,464,305	18,521,267	19,426,142
Non Omeratine	The modern Landrage On constitution	067.077	2 510 742	2 027 100	2 200 000	4 525 000
Non Operating	Transfer In from Operating	967,977	3,518,742	2,937,109	3,290,000	4,525,000
Non Operating Total		967,977	3,518,742	2,937,109	3,290,000	4,525,000

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Oper	rating Budgets:					
50112 Hydro Admin	51101 Salary	581,755	646,706	449,669	408,743	458,108
ouiiz Hydro Adiiiii	51101 Salary 51105 Overtime	361,/33	040,700	15,000	91,500	430,100
	51308 EAP	213	574	104	104	104
	51310 Medicare	9,100	9,662	6,300	5,927	6,53
	51310 Medicare 51311 Pension	121,323	163,864	121,254	114,068	135,12
	51311 Fension 51312 Health Insurance			· · · · · · · · · · · · · · · · · · ·		
		123,405	139,085	176,373	76,422	77,58
	51313 Life Insurance	7745	- 0.21.4	3,556	3,345	3,67
	51314 Dental	7,745	9,314	6,345	5,947	5,94
	51315 Vision	1,139	1,294	957	728	72
	51316 LT Disability	1,261	1,424	1,018	1,839	2,01
	51317 Workers Comp	17,424	15,143	15,253	14,349	15,28
	51321 Health Benefits Retirees	94,429	120,252	-	2,020	2,02
	51324 OPEB Net ARC	154,600	127,000	-	130,000	
	52501 Chemicals	86,561	69,510	70,000	100,000	100,00
	52503 Equipment Maintenance	-	-	1,000	6,000	71,00
	52504 Materials	-	-	25,000	25,000	50,00
	52505 Safety	-	-	40,000	80,000	80,00
	52506 Small Tools	-	-	1,200	-	5,00
	52603 Consulting/Contractor Fees	1,448,873	1,483,751	1,149,000	1,149,000	1,355,00
	52604 Legal Fees	-	-	50,000	50,000	50,00
	52607 Franchise Fees	-	-	38,400	38,400	46,00
	52608 Fed/State/Co Fees	-	-	975,000	975,000	969,50
	52609 Temporary Labor	-	-	26,400	26,400	50,00
	52704 Insurance	202,988	221,129	193,000	225,000	230,00
	52706 Dues & Publications	19,412	21,150	21,000	25,000	30,50
	52709 Advertising/Legal Notices	-	-	1,344	-	
	52710 Office Supplies	22,629	44,354	26,203	50,000	50,00
	52711 Education, Training, Meals	8,250	8,662	165	165,500	19,00
	52713 Utilities			112,735	181,600	202,00
	52901 Land/Easement Purchase		-	-	-	150,00
	52902 Vehicle Purchases		_	87,000	87,000	42,00

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Operation	ing Budgets:					
	52904 Equipment Purchases	7,132	-	239,527	225,000	100,000
	52915 Projects: Non-Programmatic	-	293,160	1,000,000	1,245,000	1,325,000
	52920 Projects: Powerhouse Improv	967,977	3,150,058	1,787,109	1,745,000	1,000,000
	52921 Projects: Reservoir, Dam	-	75,524	150,000	300,000	2,200,000
	55000 TO to Non Oper	967,977	3,518,742	2,937,109	3,290,000	4,525,000
	54000 Transfer Out Water	-	6,035,061	3,200,000	3,200,000	3,150,000
50112 Hydro Admin Tota	1	4,844,193	16,155,419	12,927,020	14,043,892	16,507,128
50161 Hydro Operations	51101 Salary	525,312	582,387	579,975	718,110	890,063
	51105 Overtime	-	-	18,237	-	
	51106 Double Time	-	-	300	-	
	51308 EAP	191	516	235	235	235
	51310 Medicare	8,152	8,691	11,069	10,413	12,90
	51311 Pension	108,684	147,393	213,028	200,403	266,77
	51312 Health Insurance	110,549	125,105	154,001	171,950	193,95
	51313 Life Insurance	-	-	6,247	5,877	7,25
	51314 Dental	6,938	8,378	8,570	13,381	14,86
	51315 Vision	1,021	1,164	1,291	1,637	1,819
	51316 LT Disability	1,129	1,280	1,337	3,231	3,98
	51317 Workers Comp	15,609	13,621	31,361	29,502	36,18.
	52503 Equipment Maintenance	-	-	5,000	8,500	64,50
	52504 Materials	-	-	86,000	86,000	86,000
	52505 Safety	48,106	31,107	-	-	
	52506 Small Tools	-	-	-	-	14,500
	52603 Consulting/Contractor Fees	54,032	50,442	50,000	70,000	70,000
	52609 Temporary Labor	-	-	-	-	80,000
	52711 Education, Training, Meals	-	-	-	-	60,000
	52713 Utilities	125,107	151,093	-	1,000	
	52902 Vehicle Purchases	-	-	-	-	105,000
	52904 Equipment Purchases	-	-	35,000	77,000	82,000
	54000 Transfer Out Water	-	-	-	70,000	10,000
60161 Hydro Operations	Гotal	1,004,830	1,121,177	1,201,651	1,467,239	2,000,045

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Operatin	g Budgets:					
50167 Hydro Maintenance	51101 Salary	545,871	635,802	753,429	948,374	979,154
·	51105 Overtime		-	22,287	-	777,131
	51106 Double Time	_		1,000		
	51308 EAP	199	563	290	290	293
	51310 Medicare	8,506	9,488	14,617	13,751	14,198
	51311 Pension	113,401	160,911	281,337	264,663	293,482
	51312 Health Insurance	115,347	136,580	201,321	210,161	213,346
	51313 Life Insurance	-	-	8,250	7,761	7,978
	51314 Dental	7,239	9,146	11,203	16,355	16,355
	51315 Vision	1,065	1,271	1,689	2,001	2,001
	51316 LT Disability	1,178	1,398	1,747	4,268	4,387
	51317 Workers Comp	16,287	14,870	44,677	42,029	39,297
	52503 Equipment Maintenance	297,451	253,584	725,000	862,700	282,500
	52504 Materials	566,565	846,522	500,000	620,000	370,500
	52505 Safety	-	-	-	500	-
	52506 Small Tools	-	-	10,000	37,500	40,000
	52603 Consulting/Contractor Fees	-	4,955	1,208,480	1,208,480	427,500
	52607 Franchise Fees	-	-	4,080	4,080	-
	52608 Fed/State/Co Fees	-	-	9,500	9,500	-
	52609 Temporary Labor	-	-	10,000	100,000	81,000
	52704 Insurance	-	-	9,500	7,500	-
	52711 Education, Training, Meals	-	-	-	-	80,000
	52713 Utilities	-	-	-	1,920	-
	52901 Land/Easement Purchase	-	-	2,950	-	
	52902 Vehicle Purchases	-	-	160,000	160,000	180,000
	52904 Equipment Purchases	-		85,000	167,500	324,500
	54000 Transfer Out Water	-	_	29,735	29,735	30,000
50167 Hydro Maintenance	Total	1,673,109	2,075,090	4,096,091	4,719,068	3,386,491

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Operation	ng Budgets:					
		1				
Operating	Revenues	1,833,275	1,764,931	2,139,694	1,803,614	2,634,210
	Expenses	1,843,305	1,931,673	1,908,845	2,362,172	2,278,516
			Net Income	230,849		355,694
			1 vet liteome	250,017		333,071
Non Operating	Revenues	9,631	_	_	320,000	397,500
	Expenses	9,631	_	_	320,000	397,500
	Парепосо	7,031			320,000	377,300
		N I 0	т			
		Non Ope	erating Income	-		_
* See Cash Schedule for Reserve Impact]	Net Income*	230,849		355,694
* See Cash Schedule for Reserve Impact Revenues			Net Income*	230,849		355,694
•		;	Net Income*	230,849		355,694
•	Scotts Flat	775,855	Net Income* 677,845	230,849 756,103	776,125	355,694 934,543
Revenues				ŕ	776,125 477,180	ŕ
Revenues	Scotts Flat	775,855	677,845	756,103	·	934,543
Revenues	Scotts Flat Long Ravine	775,855 496,695	677,845 538,999	756,103 546,180	477,180	934,543 675,078
Revenues	Scotts Flat Long Ravine Orchard Springs	775,855 496,695 348,419	677,845 538,999 297,687	756,103 546,180 272,486	477,180 321,126	934,543 675,078 336,793
Revenues	Scotts Flat Long Ravine Orchard Springs Peninsula	775,855 496,695 348,419	677,845 538,999 297,687 192,812	756,103 546,180 272,486 256,994	477,180 321,126 173,339	934,543 675,078 336,793 317,645
Revenues	Scotts Flat Long Ravine Orchard Springs Peninsula Jackson Meadow	775,855 496,695 348,419 153,267	677,845 538,999 297,687 192,812	756,103 546,180 272,486 256,994 249,877	477,180 321,126 173,339	934,543 675,078 336,793 317,645 299,852
Revenues Operating Operating Total	Scotts Flat Long Ravine Orchard Springs Peninsula Jackson Meadow General	775,855 496,695 348,419 153,267 - 59,039	677,845 538,999 297,687 192,812	756,103 546,180 272,486 256,994 249,877 58,054	477,180 321,126 173,339 - 55,844	934,543 675,078 336,793 317,645 299,852 70,298
Revenues Operating	Scotts Flat Long Ravine Orchard Springs Peninsula Jackson Meadow General Transfer In from Operating	775,855 496,695 348,419 153,267 - 59,039	677,845 538,999 297,687 192,812	756,103 546,180 272,486 256,994 249,877 58,054	477,180 321,126 173,339 - 55,844	934,543 675,078 336,793 317,645 299,852 70,298
Revenues Operating Operating Total	Scotts Flat Long Ravine Orchard Springs Peninsula Jackson Meadow General	775,855 496,695 348,419 153,267 - 59,039 1,833,275	677,845 538,999 297,687 192,812	756,103 546,180 272,486 256,994 249,877 58,054	477,180 321,126 173,339 - 55,844 1,803,614	934,543 675,078 336,793 317,645 299,852 70,298 2,634,210

Fiscal Year 2017

		2014 Act	2015 Act	2016 Fcst	2016 Bud	2017 Bud
Operating & Non Ope	rating Budgets:					
30250 Recreation	51101 Salary	581,683	647,467	479,619	479,619	544,570
	51308 EAP	206	177	209	209	208
	51310 Medicare	4,917	5,690	7,392	6,954	7,243
	51311 Pension	79,738	114,011	142,279	133,847	149,72
	51312 Health Insurance	75,988	91,165	110,371	152,844	155,16
	51313 Life Insurance	2,206	3,337	4,172	3,925	4,07
	51314 Dental	5,830	5,929	5,926	11,894	11,89
	51315 Vision	1,125	1,126	1,258	1,455	1,45
	51316 LT Disability	1,014	1,023	1,065	2,158	2,23
	51317 Workers Comp	25,020	28,092	40,285	37,897	39,27
	51324 OPEB Net ARC	22,863	23,000	23,000	23,000	
	52501 Chemicals	-	-	1,000	20,000	20,00
	52503 Equipment Maintenance	30,931	31,205	30,000	68,000	68,00
	52504 Materials	219,857	225,186	232,469	244,200	229,20
	52505 Safety		536	750	720	72
	52506 Small Tools	-	-	-	-	2,50
	52603 Consulting/Contractor Fees	66,173	65,927	4,000	-	
	52604 Legal Fees	572	5,126	11,000	3,700	3,70
	52608 Fed/State/Co Fees	35,271	32,477	46,250	46,250	46,25
	52609 Temporary Labor	451,324	467,409	500,000	500,000	500,00
	52703 Debt Service	50,000	50,000	-	-	
	52704 Insurance	8,287	4,961	8,000	8,000	8,00
	52709 Advertising/Legal Notices	5,954	4,748	6,000	17,500	17,50
	52710 Office Supplies	24,978	28,825	25,000	51,200	28,00
	52711 Education, Training, Meals	279	508	300	300	30
	52713 Utilities	139,458	93,610	157,200	157,200	157,20
	52804 Bank Fees	-	-	-	-	12,50
	52915 Projects: Non-Programmatic	9,631	-	-	320,000	397,50
	55000 TO to Non Oper	9,631	-	-	320,000	197,50
	54000 Transfer Out Water		138	71,300	71,300	71,30
0250 Recreation Tota		1,852,936	1,931,673	1,908,845	2,682,172	2,676,01

Fiscal Year: 2017

Operating & Non Operating Budget: Non Operating (Capital Spending)

	Project	Project Description	2016	2017	Notes
10114 4 1					
<u>10114 Administration</u> 52915 Projects: Non-Pro	orommotic		260,000	630,000	
32913 Flojects. Non-Flo	grammauc	CP Powerhouse Access Road	20,000	030,000	
		Safety Training Tower	45,000	120,000	
		Rock and Window Work (West End Rehab)	25,000	120,000	
		Watershed Center (SF Ditch Tender House)	10,000		
		Misc Capital Project	60,000		
		ADA Compliance Business Center Modifications		10,000	
		Phase 1: Design/Permit for Remodel & Generator		400,000	
	7032	Hemphill Diversion - fish passage facilitation	100,000	100,000	
			,		
10118 Information Tech	<u>h</u>				
52915 Projects: Non-Pro	grammatic		21,000	300,000	
		Financial System Upgrade	21,000	300,000	
10151 Engineering					
52907 Projects: Pipeline l	Rplc Progran	n	750,000	750,000	
		1. Penn Valley Pipeline Phase 1-4			
		2. Hughes Road			
		3. Hwy 49 @ Christian Life Way			
		4. Auburn to Hidden Valley Road			
		5. Boreham/Gayle Lane			
		6. Lister Avenue/Country Club Terrace			
		7. Alta Sierra - Miscellaneous			
52908 Projects: Pressure	Reducing Va	alue Program	80,000	160,000	
,	0 1	1. Brunswick at Hwy 174	,	,	
		2. Silver Way			
		3. Star Motel			
		4. Smith Road			

Fiscal Year: 2017

Operating & Non Operating Budget: Non Operating (Capital Spending)

Account	Project	Project Description	2016	2017	Notes
10151 Engineering					
52909 Projects: Minor System Work Program			330,000	600,000	
<u> </u>	System Work	1. E. Ridge Road	330,000	300,000	
	6930	2. E. George: Ridge Rd - Sierra College Dr			
	8348	3. Loma Rica: Cedar Ridge			
		4. Loma Rica: Alta Sierra 12 and 16 inch Pipeline			
		5. LOP Hydraulic Work			
52910 Projects: Raw Water Repairs Program			1,395,000	900,000	
,	· · · · · · · · · · · · · · · · · · ·	Nevada County	, ,	· · · · · · · · · · · · · · · · · · ·	
	8099	1. Maben Canal: Rehabilitate and enlarge			
		2. Lake Vera-Rplc Lake Pipe			
		3. Kyler Canal-Rplc and enlarge			
		4. Riffle Box			
		5. Chicago Park-Lower Section			
		6. Magnolia 3 Canal-Easement			
		7. Tunnel Canal, diversion in Deer Creek			
		8. Loma Rica Outlet Pipe			
		Placer County			
		1. Santini 1&2-bottleneck & overtopping			
		2. Doty North Siphon			
		3. Vernon Canal Siphon			
		4. Renken Canal Siphon			
		5. Haight #1 & #6			
		Yuba County			
		1. Smartsville			
52911 Projects: Backbone Extension Program			1,000,000	1,000,000	
	6952	1. Alta Sierra/LOP-Phase IV	, , , , , , , , , , , , , , , , , , , ,	, ,	

Fiscal Year: 2017

Account	ount Project Project Description		2016	2017	Notes
10151 Tariaraia		2 Paulouda PJ			
10151 Engineering	7027	2. Rattlesnake Rd3. Alta Sierra Minor Modifications			
	7027				
		4. Idaho Maryland Rd			
52912 Projects: Community	Investm	ent Program	2,025,000	1,225,000	
		Develop Funds for DFWLE & AD/CFD Projects	250,000	250,000	
	6979	New Fire Hydrants	25,000	25,000	
		DFWLE Projects for construction:	950,000	950,000	
		1. Table Meadows Phase 1 (2015)	800,000		
		2. Marantha Place (11/18/14)			
		3. Rock Creek Road (5/12/15)			
		4. Alderwood Way (5/12/15)			
		5. Lodestar/Victoria Road (11/9/15)			
		Minor Extensions (District Needs)	<u></u>		
		1. Armstrong Road (TSL Extension)			
52913 Projects: Extended C	EQA Pr	ogram	50,000	50,000	
	6593	1. Lower Cascade			
	6690	2. Mount Vernon			
	8371	3. Newtown Canal			
52915 Projects: Non-Progra	ımmatic		14,231,000	13,850,000	
2915 Projects: Non-Progra	mmatic 6746	1. Combie Phase I Pipeline:Phase I Rplc #466	14,231,000 5,000,000	13,850,000	2016A Bond
52915 Projects: Non-Progra		1. Combie Phase I Pipeline:Phase I Rplc #466 2. Lincoln WTP Ph I (\$62.72 M Total)	14,231,000 5,000,000 350,000	13,850,000 8,000,000	2016A Bond
52915 Projects: Non-Progra	6746	1 1	5,000,000		
52915 Projects: Non-Progra	6746 6646	Lincoln WTP Ph I (\$62.72 M Total) Centennial Reservoir & Power - Initial studies	5,000,000 350,000	8,000,000	
52915 Projects: Non-Progra	6746 6646 7013	2. Lincoln WTP Ph I (\$62.72 M Total)	5,000,000 350,000 4,500,000	8,000,000 3,500,000	
2915 Projects: Non-Progra	6746 6646 7013	Lincoln WTP Ph I (\$62.72 M Total) Centennial Reservoir & Power - Initial studies LWW TP Upgrade	5,000,000 350,000 4,500,000	3,500,000 100,000	
52915 Projects: Non-Progra	6746 6646 7013 6996	 Lincoln WTP Ph I (\$62.72 M Total) Centennial Reservoir & Power - Initial studies LWW TP Upgrade Alta Sierra Reservoir Rplc (3.0 MG Storage Tank) 	5,000,000 350,000 4,500,000 120,000	3,500,000 100,000 50,000	
52915 Projects: Non-Progra	6746 6646 7013 6996	 Lincoln WTP Ph I (\$62.72 M Total) Centennial Reservoir & Power - Initial studies LWW TP Upgrade Alta Sierra Reservoir Rplc (3.0 MG Storage Tank) Willow Creek / 1st Ave Watermain 	5,000,000 350,000 4,500,000 120,000	3,500,000 100,000 50,000 500,000	2016A Bond 2016A Bond and Pay Go

Fiscal Year: 2017

Account	Project	Project Description	2016	2017	Notes
10151 Engineering	6899	Treated Water Intertie to PCWA-Locksley Ln	106,000		
10131 Engineering	6898	Raw Water Intertie to PCWA-Rock Creek Resv.	345,000		
	6970	Siphon Lane Pump Station (S.Yuba Backup)	60,000		
	0,70	espirer zame i amp eauteri (er i aba zaorap)	00,000		
0171 Water Operation	ns				
52915 Projects: Non-Pro			160,000	310,000	
,		WTP Security	25,000	25,000	
		Operation Building Remodel	50,000		
		Piezometer installation Loma Rica	15,000		
		Misc. Projects	70,000	80,000	
		Chemical Tanks & Pads		100,000	
		North Auburn Clarifier Repairs		30,000	
		Lime System Removal		75,000	
10191 Maintenance 52915 Projects: Non-Pro	ogrammatic		405,000	760,000	
		2016 Projects	125,000		
		Tank Restoration (Green Tank in Chicago Park and LWW 3B)	260,000	300,000	
		Asphalt sealing (WTP and pump stations)	20,000	50,000	
		Concrete Pad and Move 40' x 40' Building from Hansen Site		40,000	
		Building Replacement and electric gate (Placer Yard)		140,000	
		New Roof Installation on Purchasing		100,000	
		Extend storage building in Maint Yard	-		
		Admin Building rock siding removal	-		
		South Yuba			
		Steel Building (50'x100')		_	
		Concrete Foundation		-	
		House Remodel		40,000	
		Site Grading		40,000	
		Timber removal		30,000	

Fiscal Year: 2017

Account I	Project	Project Description	2016	2017	Notes
0191 Maintenance		Fencing		20,000	
		Water Fund Total	20,707,000	20,535,000	
			, ,	, ,	
30250 Recreation					
52915 Projects: Non-Program	nmatic		320,000	397,500	
		Oxidation Ponds Heavy Repair	5,000		
		Water System/Sewer Heavy Repair	10,000		
		Rehabilitation at Rec Sites	5,000		
		Internal Roads/Spur Repair	15,000		
		Scotts Flat Watershed & Bear Boxes	15,000		
		Kiosky - Pass Creek	25,000		
		Orchard Springs Store - Removed/Replaced	150,000		
		Road/Spur replacement or repair	20,000	15,000	
		Water Line - Replace Section	30,000	30,000	
		Sewer Line - Replace Section	25,000	25,000	
		Mountain Division Store		\$12,500	
		Water Tank Systems Upgrade	10,000	10,000	
		Outside Restroom at Ditchtenders House		20,000	
		Shade Structures at Orchard Springs		5,000	
		Fences & Gates		5,000	
		Long Ravine Replacement Docks		250,000	
		Electrical System at Ditchtenders House		25,000	
		Upper Division Recreation - Evaluation	10,000		
		Recreation Fund Total	320,000	397,500	
50112 Hydro Admin					
52915 Projects: Non-Program	nmatic		1,245,000	1,325,000	
		Loma Rica Powerhouse	1,200,000	1,200,000	
		Other	45,000	125,000	

Fiscal Year: 2017

Account	Project	Project Description	2016	2017	Notes
50112 Hydro Admin					
52920 Proj Bud: Power	house Improv		1,745,000	1,000,000	
		Replace 52G Breaker at Bowman Powerhouse		150,000	
		Replace Voltage Regulator at Dutch Flat Powerhouse		200,000	
		Chicago Park Powerhouse Protection Upgrade		350,000	
		SCADA Upgrades	250,000	250,000	
		Powerhouse Upgrades	800,000		
		Bowman PH Upgrades, #201404	500,000		
		Gaging Station Design for New License	150,000		
		CNPH Fish Release Improvements	45,000		
		Other		50,000	
52921 Proj Bud: Reserv	voir, Dam & V	Vaterway Improvements	300,000	2,200,000	
		Canal Lining Repair		450,000	
		Dutch Flat Afterbay Low Level Outlet Repair		500,000	
		Design/Procure Rollins Low Level Outlet HBV		700,000	
		Construct French Lake Gaging Station		500,000	
		Land Acquisition BS Canal, #201307	150,000		
		Property - Hydro lower div flumes, #201308	150,000		
		Other		50,000	
			1		
		Electric Fund Total	3,290,000	4,525,000	
		Districtwide Total	24,317,000	25,457,500	

Fiscal Year: 2017

Dept	2016 Position Budget	2016 FTE	2017 Position Budget	2017 FTE
10113 Directors	Director	5	Director	5
	Total Directors	5		5
10115 Management	Asst. General Mgr	1	Asst. General Mgr	1
	Board Secretary	1	Board Secretary	1
	General Manager	1	General Manager	1
	Management Asst	2	Management Asst	2
	Office Assistant	3	Office Assistant	3
	Human Resource Tech	1		
	Human Resources Manager	1		
	Safety Analyst	1	Safety Analyst	1
	Total Management	11		9
10116 Watershed			Watershed Planner	1
	Total Watershed	0		1
10117 Human Resources			Human Resource Tech	1
			Human Resources Manager	1
	Total Human Resources	0	2	2
10118 Info Tech	I T Technician	1	I T Technician	1
	Info Tech Analyst	2	Info Tech Analyst	2
	Total Info Tech	3		3
10131 Cashiering	Cashier	2	Cashier	2
	Total Cashiering	2		2
10133 Cust Service	Customer Acct Admin	1	Customer Acct Admin	1
	Finance Asst I	2	Finance Asst I	2
	Finance Asst I		Finance Asst I	
	Meter Reader I	3	Meter Reader I	3
	Total Customer Service	6		6

Fiscal Year: 2017

Dept	2016 Position Budget	2016 FTE	2017 Position Budget	2017 FTE
10135 Accounting	Accountant	1	Accountant	1
	Acctng Admin	1	Acctng Admin	1
	Finance Analyst	1	Finance Analyst	1
	Finance Assistant	2	Finance Assistant	2
	Finance Manager	1	Finance Manager	1
	Sr Finance Assistant	1	Sr Finance Assistant	1
	Total Accounting	7		7
10151 Engineering	Associate Eng	2	Associate Eng	2
	Const Inspector	2	Const Inspector	2
	Engineer Manager	1	Engineer Manager	1
	Engineer Tech	4	Engineer Tech	4
	Land Surveyor	1	Land Surveyor	1
	Management Asst	1	Management Asst	1
	Right Of Way Agt	1	Right Of Way Agt	1
	Senior Engineer	2	Senior Engineer	2
	Sr Engineer Tech	4	Sr Engineer Tech	4
	Sr Right Of Way Agt	1	Sr Right Of Way Agt	1
	Part-Time	1	Part-Time	4
	Total Engineering	20		23
10171 Water Ops	Asst. Water Supt.	1	Asst. Water Supt.	1
	Bus Service Tec II	1	Bus Service Tec II	1
	Chief Wtr Trmt Op	2	Chief Wtr Trmt Op	2
	Elect Sys Tech	3	Elect Sys Tech	3
	Electrical Systems Supt	1	Electrical Systems Supt	1
	Hydraulic Technician I	1	Hydraulic Technician I	2
	Management Asst	1	Management Asst	1
	Operations Tech	3	Operations Tech	2
	Sr Operations Tech	2	Sr Operations Tech	2
	Sr Wtr Dist Oper	3	Sr Wtr Dist Oper	3
	Treated Water Supt	1	Treated Water Supt	1
	Water Dist Oper	12	Water Dist Oper	12

Fiscal Year: 2017

Dept	2016 Position Budget	2016 FTE	2017 Position Budget	2017 FTE
10171 Water Ops	Water Eff. Tech - Vacant	1	Water Eff. Tech - Vacant	1
	Water Resources Supt	1	Water Resources Supt	1
	Water Superintendent	1	Water Superintendent	1
	Watershed Planner	1		
	Wtr Dist Supervisor	3	Wtr Dist Supervisor	3
	Wtr Operations Mgr	1	Wtr Operations Mgr	1
	Wtr Trmt Oper	6	Wtr Trmt Oper	7
	Wtr Trmt Supervisor	1	Wtr Trmt Supervisor	
	Total Water Ops	46		45
10191 Maintenance	Equipment Operator	12	Equipment Operator	13
	Maint Supervisor	5	Maint Supervisor	6
	Maintenance Manager	1	Maintenance Manager	1
	Maintenance Supt.	2	Maintenance Supt.	2
	Management Asst	1	Management Asst	1
	Office Assistant I	1	Office Assistant I	1
	Senior Welder	1	Senior Welder	1
	Sr Utility Worker	5	Sr Utility Worker	6
	Utility Worker	27	Utility Worker	27
	Asst Maint Supt-Veg Cntrl	1	Asst Maint Supt-Veg Cntrl	1
	Sr Veg Control Wrkr	1	Sr Veg Control Wrkr	1
	Veg Cntrl Wrkr	4	Veg Cntrl Wrkr	4
	Welder I	1	Welder I	1
	Total Maintenance	62		65
10193 Purchasing	Buyer	1	Buyer	1
~	Purchasing Supv	1	Purchasing Supv	1
0193 Purchasing	Sr Storekeeper	1	Sr Storekeeper	1
~	Storekeeper	2	Storekeeper	2
	Total Purchasing	5	•	5
10195 Shop Ops	Equip Mechanic Supv	1	Equip Mechanic Supv	1
	Equipment Mech	2	Equipment Mech	2

Fiscal Year: 2017

Dept	2016 Position Budget	2016 FTE	2017 Position Budget	2017 FTE
	Total Shop Ops	3		3
30250 Recreation	Facility Ranger	2.5	Facility Ranger	3
	Recreation Asst I	1	Recreation Asst I	1
	Recreation Manager	1	Recreation Manager	1
	Senior Park Ranger	4	Senior Park Ranger	3
			Park Ranger	1
	Total Recreation	8.5		9
50112 Hydro Admin	Hyd Prog Analyst	1	Hyd Prog Analyst	1
	Hydroelectric Manager	1	Hydroelectric Manager	1
	Management Asst	1	Management Asst	1
	Sr Engineer Dam Safety	1	Sr Engineer Dam Safety	1
			Hydro Temporary	1
50161 Hydro Ops	Hydro Gen Supv	1	Hydro Gen Supv	1
	Hydro Plant Oper	3	Hydro Plant Oper	4
	Sr Hydrographer	1	Sr Hydrographer	1
	Hydrographer II	0.5	Hydrographer II	1
	Res Hydro Plant Oper	2	Res Hydro Plant Oper	2
	Sr Hydro Plant Op	1	Sr Hydro Plant Op	1
50167 Hydro Maint	Hydro Elec Machinist	3	Hydro Elec Machinist	3
	Hydro Maint Supv - Civil	1	Hydro Maint Supv - Civil	1
	Hydro Maint Supv - Elec	1	Hydro Elec Sys Tech II - Vacant	1
50167 Hydro Maint	Hydro Sys Tech	2	Hydro Sys Tech	2
	Hydro Utility Wrk	2	Hydro Utility Wrk	2
	Sr Hyd Elec Machinist/Tech	2	Sr Hyd Elec Machinist/Tech	2
	Total Hydroelectric	23.5		26.00
	District FTEs (excl Dir)	197		206

Fiscal Year 2017

Operating & Non Operating Budget: Cash Balances

	Water	Electric	Recreation	Total Cash	Notes
2015 Audited Cash:	\$ 37,557,602	\$ 30,627,013	\$ 130,301	\$ 68,314,916	
2016 Revenues	43,094,108	24,401,414	2,139,694	69,635,216	
2016 Spent at September	27,571,630	5,405,628	1,303,343	34,280,601	
Current Encumbrances	10,977,153	1,326,864	-	12,304,017	Will carryover if unspent
Additional EOY Spending	12,734,488	11,492,270	605,502	24,832,260	
Net Income 2016	(8,189,163)	6,176,652	230,849	(1,781,662)	
2016 Unaudited Cash	\$ 29,368,439	\$ 36,803,665	\$ 361,150	\$ 66,533,254	
Working Capital					
Operating Cash	5,676,528	16,276,707	289,647	22,242,882	
<u>Designated</u>					
Accrued Leave	2,110,814	266,996	71,503	2,449,313	Equal to Liability
Operating Reserve	11,000,000	10,000,000	-	21,000,000	4.90 Mons of Op Bud
Capital Improvement	2,500,000	10,000,000	-	12,500,000	Reviewed with Budget
Hydroelectric Relicense	-	259,962	-	259,962	
Watershed Stewardship	2,145,749	-	-	2,145,749	
Total	17,756,563	20,526,958	71,503	38,355,024	
Restricted					
Debt Service	611,180	_	-	611,180	Bond Covenants
Capacity Fees	5,324,168	-	-	5,324,168	Capacity Fees
Total	5,935,348	-	-	5,935,348	
Estimated - EOY 2016 *	\$ 29,368,439	\$ 36,803,665	\$ 361,150	\$ 66,533,254	
Operating 6 Mon Avg	17,125,581	7,643,827	954,423	25,723,830	

* Only includes applicable 2016A Series Cash

Fiscal Year 2017

Operating & Non Operating Budget: Cash Balances

	Water	Electric	Recreation	Total Cash	<u>Notes</u>
2017 Estimated Cash:					
Net Income 2017	(7,081,733)	2,057,478	355,694	(4,668,561)	
Working Capital					
Operating Cash	5,466,795	18,334,185	300,341	24,101,321	
<u>Designated</u>					
Accrued Leave	2,110,814	266,996	71,503	2,449,313	Equal to Liability
Operating Reserve	6,128,000	10,000,000	345,000	16,473,000	3.46 Mons of Op Bud
Capital Improvement	500,000	10,000,000	-	10,500,000	Reviewed with Budget
Hydroelectric Relicense	-	259,962	-	259,962	
Watershed Stewardship	2,145,749	-	-	2,145,749	
Total	10,884,563	20,526,958	416,503	31,828,024	
Restricted					
Debt Service	611,180	-	-	611,180	Bond Covenants
System Expansion	5,324,168	-	-	5,324,168	Capacity Fees
Total	5,935,348	-	-	5,935,348	
Estimated - EOY 2017	\$ 22,286,706	\$ 38,861,143	\$ 716,844	\$ 61,864,693	
Operating 6 Mon Avg	18,733,149	8,684,332	1,139,258	28,556,739	

Fiscal Year 2017 Operating & Non Operating Budget: **Debt Service Coverage**

	2016 Fcst	2017 Budget
Water Operating Revenue		O
Water Sales	\$ 22,106,667	\$ 23,434,517
Property Taxes	 10,696,833	 11,017,624
Interest Earned	758,541	758,541
New Connect/Install	201,224	201,224
Reimbursable Costs	457,573	457,573
Standby	134,564	134,564
Grants	467,830	700,000
Other Revenues	815,470	815,470
Transfer Ins	3,606,625	3,615,290
Total Water Revenues	39,245,326	41,134,802
Water Operating Budget	31,507,573	33,227,404
Net Revenues		
Water	7,737,754	7,907,398
Electric	6,176,652	2,057,478
Recreation	230,849	355,694
Revenues Avail for DS	14,145,254	10,320,570
Debt Service		
2011A Revenue Bonds	2,084,219	2,074,643
	_	1,503,850
2016A Series		
2016A Series CDPH Loan, Other	659,370	660,400
	659,370 2,743,589	660,400 4,238,893

Notes: Excludes Bond Proceeds, Capacity Fees & includes Transfer Ins from CFD & AD

Five Year Cash Forecast January 1, 2017 through 12/31/2021



Nevada Irrigation District 5-Year Cash Forecast at 2017

The objectives of the forecast are to meet customer service demands and adhere to all state and federal laws. Various assumptions are considered in the development of the forecast, which uses a conservative yet realistic approach. The forecast is developed as closely as possible to a cash flow projection rather than a full accrual estimate, thus excluding depreciation, amortization, and certain unrealized gains & losses. The details in this tool are used by management in forecasting receipts (revenues), disbursements (expenses) and cash reserves.

Overall Cash Forecasting:

The below revenue and expense assumptions are changed by users clicking or typing into the input cells (BLUE CELLS) on the Dashboard sheet. The corresponding charts (revenue, expense, and cash flow) reflects the changes ultimately indicating if the revenue assumptions are sufficient to cover all expense assumptions as well as the Water Rate Revenue Requirement, while displaying annual cash reserves. Easy printout of the dashboard captures the assumptions driving that scenario. The assumptions base year is the 2017 adopted budget, which considers the prior budget and 2016 fiscal year forecast. The model aggregates and segregates the District's three Divisions (Water, Electric, Recreation) to determine historical contribution and future projections for that Division. The model examines 10 years of audited historical transactions and projects 5 years into the future, thus examining 15 years of financial activity.

Water Rate Revenue Forecasting:

The total operating expenses necessary over the forecast period considering all applicable funding sources at their respective levels to determine the base and commodity revenue levels necessary to cover expenses. The user can vary different levels of capital and reserve building to investigate its' impact on overall revenue requirement. The model determines fixed and variable sales given the number of accounts and demand for treated and raw water. Given the assumptions in the model and under our District's current rate structure, the fixed percentage of water sales revenue averages 37%. The model determines the fixed rates necessary to cover 50 - 70% of the over/(under) revenue requirement given account and usage assumptions.

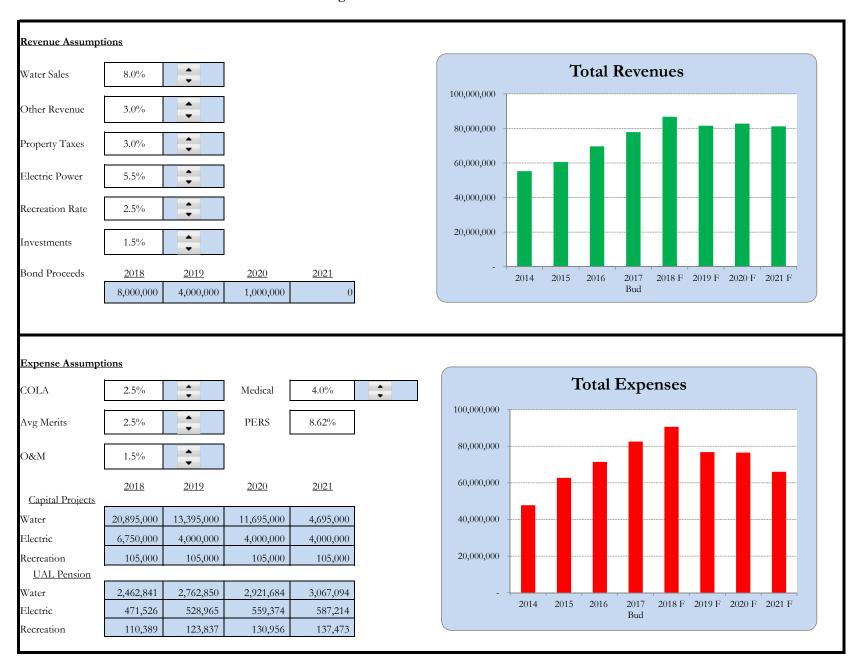
Revenue Assumptions:

The model accepts the following revenue assumption changes: water sales (% increase, accounts, usage), other revenue, taxes, electric power, recreation, investment earnings and external bond financing

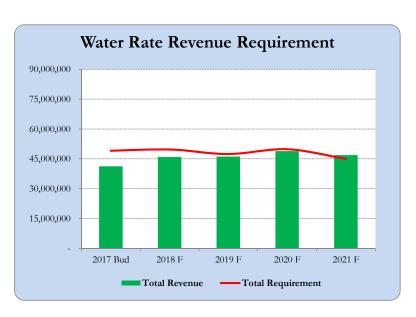
Expense Assumptions:

The model accepts the following expense assumption changes: COLA, merit increase, medical, operating & maintenance, PERS Contribution, Unfunded pension liability, and capital project spending. Expense assumptions play a vital role in determining overall cash flows and thus the user can investigate various scenarios considering external and internal District challenges.

Nevada Irrigation District 5-Year Cash Forecast at 2017



Water Rate Revenu	•				
	<u>2017 Bud</u>	<u>2018 F</u>	<u>2019 F</u>	<u>2020 F</u>	<u>2021 F</u>
Operating Budget	37,466,297	36,782,754	38,007,560	39,130,831	40,287,764
Capital Projects	11,586,108	12,895,000	9,395,000	10,695,000	4,695,000
Total Requirement	49,052,405	49,677,754	47,402,560	49,825,831	44,982,764
Ptax %	100%				
Property Tax	11,018,141	11,348,685	11,689,146	12,039,820	12,401,015
Hydro Revenue	-	5,000,000	5,000,000	5,000,000	
New Cont/Install	201,224	207,261	213,478	219,883	226,479
Other	6,480	6,674	6,875	7,081	7,293
Reimburse/Fees	1,066,814	1,098,818	1,131,783	1,165,736	1,200,708
Standby	134,564	138,601	142,759	147,042	151,453
Transfer In (Loans)	3,615,290	2,681,588	353,000	353,000	353,000
Capacity Fees	831,531	831,531	831,531	831,531	831,531
Rents & Leases		·	,		
	203,570	209,677	215,967	222,446	229,120
Interest Income	758,541	769,919	781,468	793,190	805,088
Above Sources	17,836,154	22,292,754	20,366,007	20,779,729	16,205,687
Rate Assumptions		6%		8.0%	
•	<u>2017 Rates</u>	2018 Rates	2019	2020	2021
Trt Base (Bi-Mon)	46.84	49.65	53.62	57.91	62.55
Raw Base	455.80	483.15	521.80	563.54	608.63
Up to 10 hcf	1.93	2.04	2.21	2.39	2.58
Over 10 hcf	2.50	2.65	2.86	3.09	3.34
Raw Var per (MI)	253.45	268.66	290.15	313.36	338.43
Trt Customer A	ccounts	19,680	19,877	20,076	20,276
Raw Customer A		5,814	5,872	5,931	5,990
Trt Usage:		12,346	12,469	12,594	12,720
Raw Usage:		122,000	123,220	124,452	125,697
Water Sales				T	
Trt Base		\$ 5,862,894	\$ 6,395,245	\$ 6,975,934	\$ 7,609,348
Raw Base		2,809,022	3,064,082	3,342,300	3,645,781
Trt Commodity (To	,	3,299,500	3,599,094	3,925,892	4,282,363
Trt Commodity (Ov	er 10 hcf)	9,983,102	10,889,568	11,878,340	12,956,894
Raw Commodity		1,638,808	1,787,611	1,949,927	2,126,980
Total	23,434,517	\$23,593,326	\$ 25,735,600	\$ 28,072,393	\$ 30,621,366
Total Revenue	41,270,672	45,886,081	46,101,607	48,852,122	46,827,053
1 Our INCVESSION					
Over/(Under)	(7,781,733)	(3,791,674)	(1,300,953)	(973,709)	1,844,289



2020

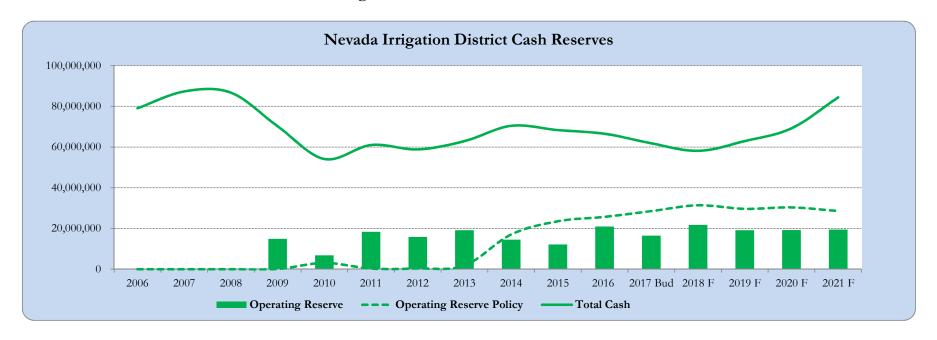
2021

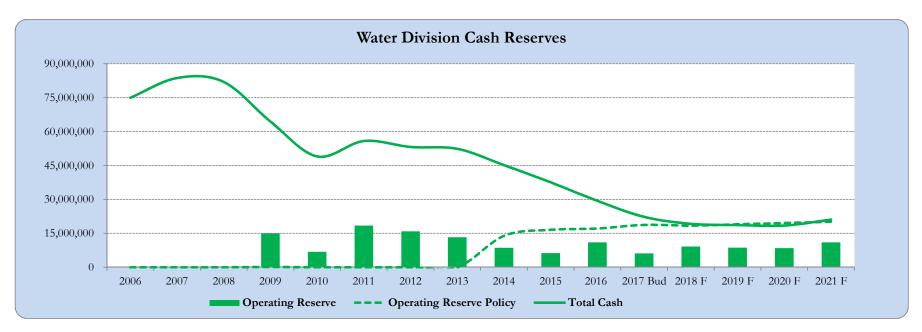
Base Rates for higher % of coverage

2019

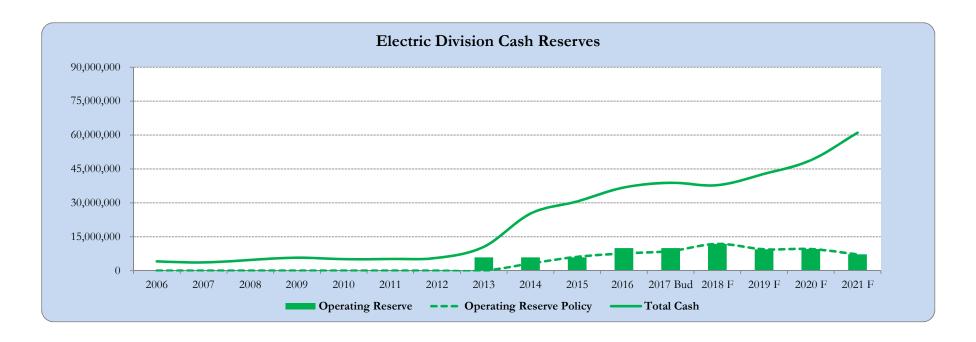
Trt Base Reven	<u>ue</u>		
50%	15,584,147	16,513,929	15,829,376
60%	18,700,976	19,816,714	18,995,251
70%	21,817,806	23,119,500	22,161,127
Raw Base Reven	ue		
50%	7,466,657	7,912,132	7,584,150
60%	8,959,988	9,494,559	9,100,980
70%	10,453,319	11,076,985	10,617,811
Trt Base Rate (Bi-1 50%	Mon) 130.67	137.10	1.00.11
50%	130.67	137.10	
			130.11
60%	156.81	164.52	130.11 156.14
60% 70%	156.81 182.94		
00,-	182.94	164.52	156.14
70%	182.94	164.52	156.14
70% Raw Base Rate (Ar	182.94 anual)	164.52 191.94	156.14 182.16

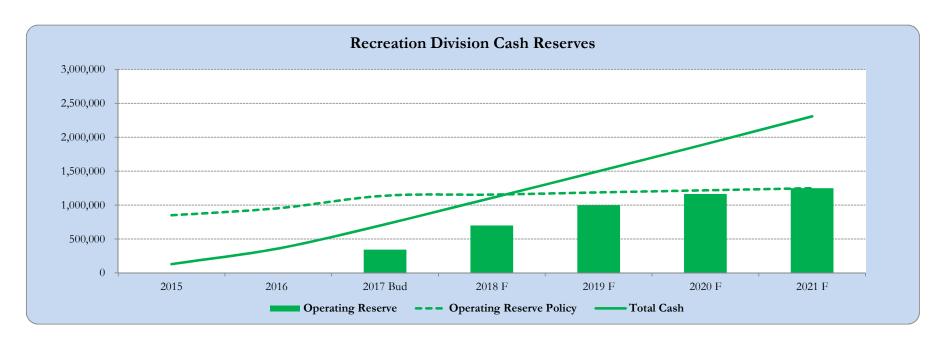
Nevada Irrigation District 5-Year Cash Forecast at 2017





Nevada Irrigation District 5-Year Cash Forecast at 2017





Nevada Irrigation District 5-Year Cash Forecast at 2017: All Divisions

		2014	2015	2016	2017 Bud	2018 Fcst	2019 Fcst	2020 Fcst	2021 Fcst
Operating (Cash Flows								
Revenues	Water Sales	18,879,014	18,106,318	22,106,667	23,434,517	23,593,326	25,735,600	28,072,393	30,621,366
	New Connect/Install	172,943	391,315	201,224	201,224	207,261	213,478	219,883	226,479
	Other	557,990	512,709	6,480	6,480	6,674	6,875	7,081	7,293
	Reimburse/Fees	1,789,371	662,415	1,066,814	1,066,814	1,098,818	1,131,783	1,165,736	1,200,708
	Standby	199,031	127,318	134,564	134,564	138,601	142,759	147,042	151,453
	Transfer In	135,501	6,064,253	3,606,625	3,615,290	2,681,588	353,000	353,000	353,000
	Hydro Receipts	22,033,185	21,287,812	21,464,305	19,426,142	22,644,842	23,890,308	25,204,275	26,590,510
	Recreation Receipts	-	1,764,071	2,139,694	2,634,210	2,700,065	2,767,567	2,836,756	2,907,675
	Transfer In (Hydro Rev)					5,000,000	5,000,000	5,000,000	-
Revenues S	Sum	43,767,035	48,916,211	50,726,372	50,519,241	58,071,175	59,241,370	63,006,165	62,058,485
Expenses	Salary	11,021,469	12,064,911	14,586,462	14,938,198	15,694,444	16,488,976	17,323,730	18,200,744
	Benefits	7,441,235	8,092,764	9,590,451	10,968,663	6,133,139	6,297,733	6,468,912	6,646,937
	UAL Pension	_	-	-	-	3,044,756	3,415,651	3,612,014	3,791,781
	Oper & Main	9,627,585	12,691,681	15,164,153	15,606,593	15,840,692	16,078,302	16,319,477	16,564,269
	Fixed Assets	1,115,912	1,457,479	2,051,861	2,531,330	2,486,330	2,486,330	2,486,330	2,486,330
	Debt Service	3,651,510	5,595,338	2,743,589	4,238,893	4,237,873	4,237,548	4,236,673	4,240,798
	OPEB Funding	1,154,6 00	1,163,000	1,073,000	646,000	1,173,000	1,173,000	1,173,000	1,173,000
	Transfer Out	135,501	6,064,253	6,238,144	8,183,800	9,183,588	4,105,000	4,105,000	4,105,000
	Transfer Out (W Rates)					5,000,000	5,000,000	5,000,000	-
Expenses S	Sum	34,147,813	47,129,426	51,447,660	57,113,477	62,793,822	59,282,540	60,725,135	57,208,859
	Operating Surplus/(Deficit)	9,619,222	1,786,785	(721,288)	(6,594,236)	(4,722,646)	(41,170)	2,281,030	4,849,626

Nevada Irrigation District 5-Year Cash Forecast at 2017: All Divisions

	2014	2015	2016	2017 Bud	2018 Fcst	2019 Fcst	2020 Fcst	2021 Fcst
ng Cash Flows								
D 75	0.757.220	10 122 001	10.407.251	11 010 141	44 240 605	11 (00 14)	12.020.020	10 101 015
* ′							-	12,401,015
					· · · · · · · · · · · · · · · · · · ·			831,531
	38,087	433,962	3,059,980	8,948,892	8,000,000	4,000,000	1,000,000	-
Rents & Leases	73,439	101,065	203,570	203,570	209,677	215,967	222,446	229,120
Grants		254,987	467,830	700,000	721,000	742,630	764,909	787,856
Interest Income	801,533	173,636	758,541	758,541	769,919	781,468	793,190	805,088
Transfer In	-	-	2,937,109	4,922,500	6,855,000	4,105,000	4,105,000	4,105,000
m	11,524,886	11,632,795	18,908,844	27,383,175	28,735,812	22,365,742	19,756,896	19,159,610
Capital Projects	13,624,313	15,613,605	19,969,218	25,457,500	27,750,000	17,500,000	15,800,000	8,800,000
m	13,624,313	15,613,605	19,969,218	25,457,500	27,750,000	17,500,000	15,800,000	8,800,000
Operating Surplus/(Deficit)	(2,099,427)	(3,980,810)	(1,060,374)	1,925,675	985,812	4,865,742	3,956,896	10,359,610
1 8 1 / /	(, , , ,		(, , ,	, ,	,	, ,	, ,	, ,
Total Surplus/(Deficit)	7,519,795	(2,194,025)	(1,781,662)	(4,668,561)	(3,736,834)	4,824,572	6,237,926	15,209,235
Cash Reserves								
Operating Cash	26,831,709	24,207,168	22,242,882	24,101,321	9,843,405	11,268,781	11,412,628	11,405,235
Operating Reserve	14,555,180	12,209,707	21,000,000	16,473,000	21,750,645	19,149,841	19,243,920	19,460,548
Designated: Other	18,946,961	25,096,305	17,355,024	15,355,024	20,598,461	26,598,461	32,598,461	47,598,461
Restricted Reserves	10,109,236	6,801,736	5,935,348	5,935,348	5,935,348	5,935,348	5,935,348	5,935,348
Total Cash	70,443,086	68,314,916	66,533,254	61,864,693	58,127,859	62,952,431	69,190,357	84,399,592
Operating Reserve Policy	17,073,906	23,564,713	25,723,830	28,556,739	31,396,911	29,641,270	30,362,568	28,604,430
Months Oper Reserve	5.11	3.11	4.90	3.46	4.16	3.88	3.80	4.08
	Grants Interest Income Transfer In Capital Projects Capital Projects Total Surplus/(Deficit) Cash Reserves Operating Cash Operating Reserve Designated: Other Restricted Reserves Total Cash Operating Reserve Policy	Property Taxes 9,757,328 Capacity Fees 854,499 Proceeds, Contr Cap 38,087 Rents & Leases 73,439 Grants - 801,533 Transfer In - 11,524,886 Capital Projects 13,624,313 Operating Surplus/(Deficit) (2,099,427) Total Surplus/(Deficit) 7,519,795 Cash Reserves Operating Cash 26,831,709 Operating Reserve 14,555,180 Designated: Other Restricted Reserves 10,109,236 Total Cash 70,443,086 Operating Reserve Policy 17,073,906	Property Taxes 9,757,328 10,433,904 Capacity Fees 854,499 235,241 Proceeds, Contr Cap 38,087 433,962 Rents & Leases 73,439 101,065 Grants - 254,987 Interest Income 801,533 173,636 Transfer In m 11,524,886 11,632,795 Capital Projects 13,624,313 15,613,605 m 13,624,313 15,613,605 Operating Surplus/(Deficit) (2,099,427) (3,980,810) Total Surplus/(Deficit) 7,519,795 (2,194,025) Cash Reserves Operating Reserve 14,555,180 12,209,707 Designated: Other 18,946,961 25,096,305 Restricted Reserves 10,109,236 6,801,736 Total Cash Operating Reserve Policy 17,073,906 23,564,713	Property Taxes 9,757,328 10,433,904 10,697,351 Capacity Fees 854,499 235,241 784,463 Proceeds, Contr Cap 38,087 433,962 3,059,980 Rents & Leases 73,439 101,065 203,570 Grants - 254,987 467,830 Interest Income 801,533 173,636 758,541 Transfer In 2,937,109 m 11,524,886 11,632,795 18,908,844 Capital Projects 13,624,313 15,613,605 19,969,218 m 13,624,313 15,613,605 19,969,218 Operating Surplus/(Deficit) (2,099,427) (3,980,810) (1,060,374) Total Surplus/(Deficit) 7,519,795 (2,194,025) (1,781,662) Cash Reserves Operating Reserve 14,555,180 12,209,707 21,000,000 Designated: Other 18,946,961 25,096,305 17,355,024 Restricted Reserves 10,109,236 6,801,736 5,935,348 Total Cash Operating Reserve Policy 17,073,906 23,564,713 25,723,830	Property Taxes 9,757,328 10,433,904 10,697,351 11,018,141 Capacity Fees 854,499 235,241 784,463 831,531 Proceeds, Contr Cap 38,087 433,962 3,059,980 8,948,892 Rents & Leases 73,439 101,065 203,570 203,570 Grants - 254,987 467,830 700,000 Interest Income 801,533 173,636 758,541 758,541 Transfer In - 2,937,109 4,922,500 m 11,524,886 11,632,795 18,908,844 27,383,175 Capital Projects 13,624,313 15,613,605 19,969,218 25,457,500 Operating Surplus / (Deficit) (2,099,427) (3,980,810) (1,060,374) 1,925,675 Total Surplus / (Deficit) 7,519,795 (2,194,025) (1,781,662) (4,668,561) Cash Reserves Operating Reserve 14,555,180 12,209,707 21,000,000 16,473,000 Designated: Other Restricted Reserves 10,109,236 6,801,736 5,935,348 5,935,348 Total Cash Operating Reserve Policy 17,073,906 23,564,713 25,723,830 28,556,739	Property Taxes 9,757,328 10,433,904 10,697,351 11,018,141 11,348,685 Capacity Fees 854,499 235,241 784,463 831,531 831,531 Proceeds, Contr Cap 38,087 433,962 3,059,980 8,948,892 8,000,000 Rents & Leases 73,439 101,065 203,570 203,570 209,677 Grants - 254,987 467,830 700,000 721,000 Interest Income 801,533 173,636 758,541 758,541 769,919 Transfer In 2,937,109 4,922,500 6,855,000 m 11,524,886 11,632,795 18,908,844 27,383,175 28,735,812 Capital Projects 13,624,313 15,613,605 19,969,218 25,457,500 27,750,000 Operating Surplus/(Deficit) (2,099,427) (3,980,810) (1,060,374) 1,925,675 985,812 Total Surplus/(Deficit) 7,519,795 (2,194,025) (1,781,662) (4,668,561) (3,736,834) Cash Reserves Operating Reserve 14,555,180 12,209,707 21,000,000 16,473,000 21,750,645 Designated: Other Restricted Reserves 10,109,236 6,801,736 5,935,348 5,935,348 5,935,348 Operating Reserve Policy 17,073,906 23,564,713 25,723,830 28,556,739 31,396,911	Property Taxes 9,757,328 10,433,904 10,697,351 11,018,141 11,348,685 11,689,146 Capacity Fees 854,499 235,241 784,463 831,531	Property Taxes 9,757,328 10,433,904 10,697,351 11,018,141 11,348,685 11,689,146 12,039,820 Capacity Fees 854,499 235,241 784,463 831,531 831,5

Nevada Irrigation District 5-Year Cash Forecast at 2017: Water Division

		2014	2015	2016	2017 Bud	2018 Fcst	2019 Fcst	2020 Fcst	2021 Fcst
Operating (Cash Flows								
Revenues	Water Sales	18,879,014	18,106,318	22,106,667	23,434,517	23,593,326	25,735,600	28,072,393	30,621,366
	New Connect/Install	172,943	391,315	201,224	201,224	207,261	213,478	219,883	226,479
	Other	557,990	512,709	6,480	6,480	6,674	6,875	7,081	7,293
	Reimburse/Fees	1,789,371	662,415	1,066,814	1,066,814	1,098,818	1,131,783	1,165,736	1,200,708
	Standby	199,031	127,318	134,564	134,564	138,601	142,759	147,042	151,453
	Transfer In	135,501	6,064,253	3,606,625	3,615,290	2,681,588	353,000	353,000	353,000
	Transfer In (Hydro Rev)					5,000,000	5,000,000	5,000,000	-
Revenues Sum		21,733,850	25,864,328	27,122,373	28,458,889	32,726,268	32,583,495	34,965,134	32,560,300
Expenses	Salary	9,120,590	9,697,736	12,266,946	12,066,297	12,677,153	13,318,934	13,993,205	14,701,611
	Benefits	6,431,630	6,759,693	7,954,066	9,219,054	5,165,611	5,303,580	5,447,068	5,596,296
	UAL Pension	-	-	-	-	2,462,841	2,762,850	2,921,684	3,067,094
	Oper & Main	6,475,952	8,676,693	8,794,177	9,548,223	9,691,446	9,836,818	9,984,370	10,134,136
	Fixed Assets	1,108,780	1,457,479	1,442,384	1,547,830	1,547,830	1,547,830	1,547,830	1,547,830
	Debt Service	3,651,510	5,545,338	2,743,589	4,238,893	4,237,873	4,237,548	4,236,673	4,240,798
	OPEB Funding	1,000,000	1,013,000	1,050,000	646,000	1,000,000	1,000,000	1,000,000	1,000,000
	Transfer Out	-	-	-	200,000	-	-	-	-
Expenses S	um	27,788,463	33,149,939	34,251,162	37,466,297	36,782,754	38,007,560	39,130,831	40,287,764
	Operating Surplus/(Deficit)	(6,054,613)	(7,285,611)	(7,128,788)	(9,007,408)	(4,056,486)	(5,424,065)	(4,165,696)	(7,727,465)

Nevada Irrigation District 5-Year Cash Forecast at 2017: Water Division

		2014	2015	2016	2017 Bud	2018 Fcst	2019 Fcst	2020 Fcst	2021 Fcst
Non Onora	ting Cash Flows								
11011 Operat	ing Cash Flows								
Revenues	Property Taxes	9,757,328	10,433,904	10,697,351	11,018,141	11,348,685	11,689,146	12,039,820	12,401,015
	Capacity Fees	854,499	235,241	784,463	831,531	831,531	831,531	831,531	831,531
	Proceeds, Contr Cap	38,087	433,962	3,059,980	8,948,892	8,000,000	4,000,000	1,000,000	-
	Rents & Leases	73,439	101,065	203,570	203,570	209,677	215,967	222,446	229,120
	Grants	-	254,987	467,830	700,000	721,000	742,630	764,909	787,856
	Interest Income	801,533	173,636	758,541	758,541	769,919	781,468	793,190	805,088
Revenues Sum		11,524,886	11,632,795	15,971,735	22,460,675	21,880,812	18,260,742	15,651,896	15,054,610
Expenses	Capital Projects	12,661,376	11,976,189	17,032,109	20,535,000	20,895,000	13,395,000	11,695,000	4,695,000
Expenses S	Expenses Sum		11,976,189	17,032,109	20,535,000	20,895,000	13,395,000	11,695,000	4,695,000
	Non Operating Surplus/(Deficit)	(1,136,490)	(343,394)	(1,060,374)	1,925,675	985,812	4,865,742	3,956,896	10,359,610
	Total Surplus/(Deficit)	(7,191,103)	(7,629,005)	(8,189,163)	(7,081,733)	(3,070,674)	(558,323)	(208,800)	2,632,145
	Water Cash Reserves								
	Г								
	Operating Cash	7,484,967	9,626,587	5,676,528	5,466,795	4,080,684	4,022,361	4,013,561	4,145,706
	Operating Reserve	8,645,443	6,299,970	11,000,000	6,128,000	9,200,000	8,700,000	8,500,000	11,000,000
	Designated: Other	18,946,961	14,829,309	6,756,563	4,756,563	0	0	0	0
	Restricted Reserves	10,109,236	6,801,736	5,935,348	5,935,348	5,935,348	5,935,348	5,935,348	5,935,348
	Total Cash	45,186,607	37,557,602	29,368,439	22,286,706	19,216,032	18,657,709	18,448,909	21,081,054
	Operating Reserve Policy	13,894,232	16,574,970	17,125,581	18,733,149	18,391,377	19,003,780	19,565,415	20,143,882
	Months Oper Reserve	3.73	2.28	3.85	1.96	3.00	2.75	2.61	3.28
	L	"		Debt Coverage	2.43	2.96	4.16	4.80	5.50

Nevada Irrigation District 5-Year Cash Forecast at 2017: Electric Division

		2014	2015	2016	2017 Bud	2018 Fcst	2019 Fcst	2020 Fcst	2021 Fcst
Operating C	Cash Flows								
Revenues	Hydro Receipts	22,033,185	21,287,812	21,464,305	19,426,142	22,644,842	23,890,308	25,204,275	26,590,510
Revenues Su	um	22,033,185	21,287,812	21,464,305	19,426,142	22,644,842	23,890,308	25,204,275	26,590,510
Expenses	Salary	1,900,879	1,864,895	1,839,897	2,327,325	2,445,146	2,568,931	2,698,983	2,835,620
	Benefits	1,009,605	1,100,987	1,323,428	1,378,339	578,563	598,734	619,712	641,528
	UAL Pension	-	-	-	-	471,526	528,965	559,374	587,214
	Oper & Main	3,151,633	3,140,916	5,348,007	4, 96 4, 500	5,038,968	5,114,552	5,191,270	5,269,139
	Fixed Assets	7,132	-	609,477	983,500	938,500	938,500	938,500	938,500
	Debt Service	-	-	-	-	-	-	-	-
	OPEB Funding	154,600	127,000	-	-	150,000	150,000	150,000	150,000
	Transfer Out	135,501	6,046,064	6,166,844	7,715,000	9,078,588	4,000,000	4,000,000	4,000,000
	Transfer Out (W Rates)					5,000,000	5,000,000	5,000,000	-
Expenses St	um	6,359,350	12,279,862	15,287,653	17,368,664	23,701,290	18,899,682	19,157,840	14,422,001
	Operating Surplus/(Deficit)	15,673,836	9,007,950	6,176,652	2,057,478	(1,056,448)	4,990,626	6,046,435	12,168,509
Non Operat	ting Cash Flows								
Revenues	Transfer In	-	-	2,937,109	4,525,000	6,750,000	4,000,000	4,000,000	4,000,000
Revenues Si	um	-	-	2,937,109	4,525,000	6,750,000	4,000,000	4,000,000	4,000,000
Expenses	Capital Projects	962,937	3,637,416	2,937,109	4,525,000	6,750,000	4,000,000	4,000,000	4,000,000
Expenses Su	um	962,937	3,637,416	2,937,109	4,525,000	6,750,000	4,000,000	4,000,000	4,000,000
	Non Operating Surplus/(Deficit)	(962,937)	(3,637,416)	-	-	-	-	-	-
	Total Surplus/(Deficit)	14,710,899	5,370,534	6,176,652	2,057,478	(1,056,448)	4,990,626	6,046,435	12,168,509

Nevada Irrigation District 5-Year Cash Forecast at 2017: Electric Division

	2014	2015	2016	2017 Bud	2018 Fcst	2019 Fcst	2020 Fcst	2021 Fcst
Electric Cash Reserves								
Operating Cash	19,346,742	14,450,280	16,276,707	18,334,185	5,427,092	6,818,522	6,735,878	6,272,306
Operating Reserve	5,909,737	5,909,737	10,000,000	10,000,000	11,850,645	9,449,841	9,578,920	7,211,001
Designated: Other	0	10,266,996	10,526,958	10,526,958	20,526,958	26,526,958	32,526,958	47,526,958
Restricted Reserves	0	0	0	0	0	0	0	0
Total Cash	25,256,479	30,627,013	36,803,665	38,861,143	37,804,695	42,795,321	48,841,756	61,010,265
Operating Reserve Policy	3,179,675	6,139,931	7,643,827	8,684,332	11,850,645	9,449,841	9,578,920	7,211,001
Months Oper Reserve	11.15	5.78	7.85	6.91	6.00	6.00	6.00	6.00

Nevada Irrigation District 5-Year Cash Forecast at 2017: Recreation Division

		2014	2015	2016	2017 Bud	2018 Fcst	2019 Fcst	2020 Fcst	2021 Fcst
Operating C	Cash Flows								
<u>- •</u>									
Revenues	Recreation Receipts	-	1,764,071	2,139,694	2,634,210	2,700,065	2,767,567	2,836,756	2,907,675
Revenues Si	um	-	1,764,071	2,139,694	2,634,210	2,700,065	2,767,567	2,836,756	2,907,675
Expenses	Salary	_	502,280	479,619	544,576	572,145	601,110	631,541	663,513
	Benefits	-	232,084	312,957	371,270	388,964	395,419	402,132	409,113
	UAL Pension		-	-	-	110,389	123,837	130,956	137,473
	Oper & Main	-	874,071	1,021,969	1,093,870	1,110,278	1,126,932	1,143,836	1,160,994
	Debt Service	-	50,000	-	-	-	-	-	-
	OPEB Funding	_	23,000	23,000	-	23,000	23,000	23,000	23,000
	Transfer Out	_	18,189	71,300	268,800	105,000	105,000	105,000	105,000
Expenses St	um	-	1,699,625	1,908,845	2,278,516	2,309,777	2,375,298	2,436,465	2,499,093
	Operating Surplus/(Deficit)	-	64,446	230,849	355,694	390,288	392,269	400,291	408,581
Non Operat	ting Cash Flows								
Revenues	Transfer In	-	-	-	397,500	105,000	105,000	105,000	105,000
Revenues Si	um	-	-	-	397,500	105,000	105,000	105,000	105,000
Expenses	Capital Projects	-	-	-	397,500	105,000	105,000	105,000	105,000
Expenses St	um	-	-	-	397,500	105,000	105,000	105,000	105,000
No	on Operating Surplus/(Deficit)	-	-	-	-	-	-	-	-
	Total Surplus/(Deficit)	-	64,446	230,849	355,694	390,288	392,269	400,291	408,581

Nevada Irrigation District 5-Year Cash Forecast at 2017: Recreation Division

	2014	2015	2016	2017 Bud	2018 Fcst	2019 Fcst	2020 Fcst	2021 Fcst
Recreation Cash Reserves								
Operating Cash	0	130,301	289,647	300,341	335,629	427,898	663,189	987,223
Operating Reserve	0	0	0	345,000	700,000	1,000,000	1,165,000	1,249,547
Designated: Other	0	0	71,503	71,503	71,503	71,503	71,503	71,503
Restricted Reserves	0	0	0	0	0	0	0	0
Total Cash	0	130,301	361,150	716,844	1,107,132	1,499,401	1,899,692	2,308,273
Operating Reserve Policy	0	849,812	954,423	1,139,258	1,154,889	1,187,649	1,218,233	1,249,547
Months Oper Reserve	0	.00	.00	1.82	3.64	5.05	5.74	6.00

Cash Forecast (Pooled Resources) Oct 2016 thru Sep 2017

	Actual												
	Sep 16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17
Wells Fargo	2,212,676							•	•		•		*
LAIF Bal	17,520,661												
Union Bank	215,192												
Liquid	19,948,529												
Cash Receipts													
Water		1,444,541	1,407,487	766,990	1,171,289	1,549,149	9,509,956	1,232,063	1,427,603	909,004	1,788,880	3,021,222	2,227,955
2016 Drawdown				1,000,000						4,500,000			4,500,000
Electric		2,420,214	1,946,430	1,927,774	1,496,614	1,594,484	979,510	828,499	829,009	833,132	1,635,947	2,683,831	2,848,391
Recreation		38,972	31,216	52,739	282,549	98,561	181,518	191,544	359,106	444,047	453,289	329,449	142,810
Property Tax					6,052,000				4,531,589		438,373		
Total Receipt		3,903,727	3,385,132	3,747,502	9,002,452	3,242,195	10,670,983	2,252,106	7,147,308	6,686,182	4,316,489	6,034,502	9,719,156
Cash Disbursements													
Payroll		1,716,638	1,716,638	2,574,957	2,042,528	2,042,528	2,042,528	2,042,528	2,042,528	2,042,528	3,063,792	2,042,528	2,042,528
A/P (Operations)		701,200	701,200	701,200	1,515,753	1,515,753	1,515,753	1,515,753	1,515,753	1,515,753	1,515,753	1,515,753	1,515,753
A/P (Capital Projects)		1,711,860	1,711,860	1,711,860	1,272,875	1,272,875	1,272,875	1,272,875	1,272,875	3,818,625	3,818,625	3,818,625	3,818,625
Debt Service				305,590		2,675,991				305,590		951,722	
Total Disbursement		4,129,698	4,129,698	5,293,607	4,831,155	7,507,146	4,831,155	4,831,155	4,831,155	7,682,495	8,398,169	8,328,627	7,376,905
Wells Fargo													
Wells Fargo, UB Beg Bal		2,427,868	2,201,897	2,007,331	2,061,226	2,032,523	2,067,572	2,107,400	2,128,351	2,144,503	2,148,190	2,166,510	2,072,385
Net Rev & Exp		(225,971)	(744,566)	(1,546,105)	4,171,297	(4,264,952)	5,839,828	(2,579,049)	2,316,153	(996,313)	(4,081,680)	(2,294,125)	2,342,251
LAIF Ins / (Outs)		0	550,000	1,600,000	(4,200,000)	4,300,000	(5,800,000)	2,600,000	(2,300,000)	1,000,000	4,100,000	2,200,000	(2,300,000)
Wells Fargo Ending Bal		2,201,897	2,007,331	2,061,226	2,032,523	2,067,572	2,107,400	2,128,351	2,144,503	2,148,190	2,166,510	2,072,385	2,114,636
LAIF													
LAIF Beg Balance		17,520,661	13,020,661	12,470,661	10,870,661	15,070,661	10,770,661	16,570,661	13,970,661	16,270,661	15,270,661	11,170,661	8,970,661
LAIF & WF Ins / (Outs)		0	(550,000)	(1,600,000)	4,200,000	(4,300,000)	5,800,000	(2,600,000)	2,300,000	(1,000,000)	(4,100,000)	(2,200,000)	2,300,000
To Union Bank (L-T)		(4,500,000)											
LAIF Ending Bal		13,020,661	12,470,661	10,870,661	15,070,661	10,770,661	16,570,661	13,970,661	16,270,661	15,270,661	11,170,661	8,970,661	11,270,661
Total SI	nort-Term Cash	15,222,558	14,477,992	12,931,887	17,103,184	12,838,233	18,678,061	16,099,012	18,415,164	17,418,851	13,337,171	11,043,046	13,385,297